DRB-HICOM

2Q2026

Financial Results

Quarter Ended 30 June 2026

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Group Key Highlights

Group Financial Highlights

30 June 2026

1	REVENUE	**RM10.3 billion** 1H2025: RM8.2 billion
2	PROFIT BEFORE TAXATION	**RM340.5 million** 1H2025: RM215.8 million
3	PATANCI	**RM75.6 million** 1H2025: RM75.8 million
4	TOTAL ASSETS	**RM67.6 billion** 1H2025: RM63.8 billion
5	BORROWINGS	**RM8.4 billion** 1H2025: RM7.4 billion
6	GEARING RATIO	**0.72 times** 1H2025: 0.71 times

02

Financial Performance

2Q2026 Financial Performance

Period ended 30 June 2026

RM million	2Q2026	1Q2026	2Q2025	1H2026	1H2025
Revenue	**5,502.8**	**4,761.4**	4,135.8	**10,264.2**	8,249.8
Profit from operations	**222.2**	**264.9**	205.6	**487.1**	341.7
Finance costs	**(137.2)**	**(131.2)**	(126.1)	**(268.5)**	(256.2)
Profit before taxation	**148.1**	**192.4**	123.2	**340.5**	215.8
Taxation	**(26.6)**	**(38.7)**	4.5	**(65.2)**	(24.4)
Net profit for the financial quarter/period	**121.6**	**153.7**	127.7	**275.3**	191.4
Profit after Tax and Non-controlling interests (PATANCI)	**30.6**	**45.0**	58.1	**75.6**	75.8

Revenue & Profit Before Taxation

Breakdown by Sector

RM million

	Revenue 1H2026	Revenue 1H2025	Profit Before Taxation 1H2026	Profit Before Taxation 1H2025
Mobility	**7,986.1**	6,025.2	**432.1**	274.1
Postal	**964.5**	890.5	**(54.7)**	(78.2)
Banking	**1,182.9**	1,089.7	**109.4**	135.3
Services	**106.4**	103.5	**(5.4)**	(4.8)
Properties	**24.3**	140.9	**(12.2)**	(1.7)
Investment Holding & Others			**(128.7)**	(108.9)
TOTAL	10,264.2	8,249.8	340.5	215.8

Balance Sheet Management

As at 30 June 2026

RM billion

Total Assets	30 June 2026	31 December 2025	Δ
Property, Plant & Equipment	**5.1**	5.2	-1.9%
Banking Related Assets	**45.2**	44.8	+0.9%
Inventories	**5.0**	4.6	+8.7%
Bank balances and cash deposits	**3.8**	2.7	+40.7%
Trade & Other Receivables	**4.5**	4.4	+2.3%
Others	**4.0**	4.1	-2.4%
TOTAL	67.6	65.8	+2.7%

Total Equity & Total Liabilities	30 June 2026	31 December 2025	Δ
Equity attributable to Owners of the Company	**7.8**	7.8	-
Redeemable Convertible Cumulative Preference Shares	**1.6**	1.5	+6.7%
Non-Controlling Interests	**1.8**	1.4	+28.6%
Short-Term Borrowings (include overdrafts)	**1.9**	1.6	+18.8%
Long-Term Borrowings	**6.5**	6.7	-3.0%
Banking Related Liabilities	**39.7**	40.0	-0.8%
Others	**8.3**	6.8	+22.1%
TOTAL	67.6	65.8	+2.7%

03

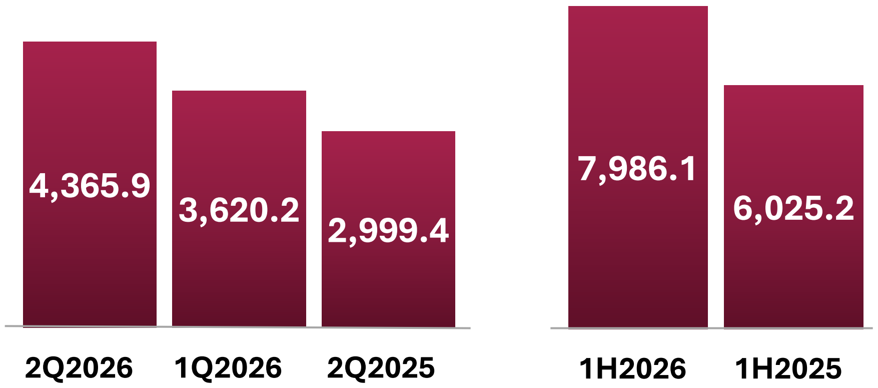
Segmental Breakdown

Mobility

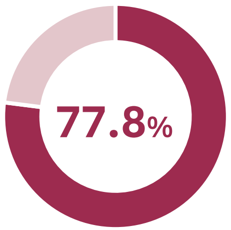
PROTON, Automotive Distribution (AD), Manufacturing & Engineering (M&E), Aerospace and Defence

Revenue

RM million



	2Q2026	1Q2026	2Q2025	1H2026	1H2025
PROTON	**3,226.7**	2,747.7	2,277.8	**5,974.4**	4,566.1
AD	419.7	360.4	363.3	780.1	736.0
M&E	189.5	136.9	179.6	326.4	379.2
Aerospace	499.4	365.9	169.2	865.3	328.5
Defence	30.6	9.3	9.5	39.9	15.4



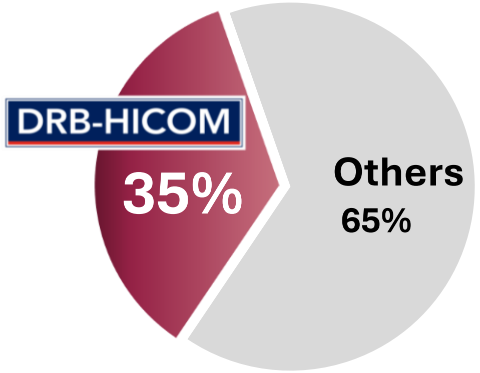
Contribution to the Group Revenue

- **Mobility** segment registered higher revenue of **RM7,986.1 million** in **1H2026** and **RM4,365.9 million** in **2Q2026**

- Improved performance in Mobility mainly driven by:
  1. Higher sales volume from PROTON
  2. Stronger contributions from Aerospace sub-segment following the acquisition of CTRM AeroSystems Sdn. Bhd. in December 2025
  3. Improved performance from the automotive distribution business

DRB-HICOM Marques

Achieved 35% Market Share Amid Stronger Rivals and Escalating Price Battles

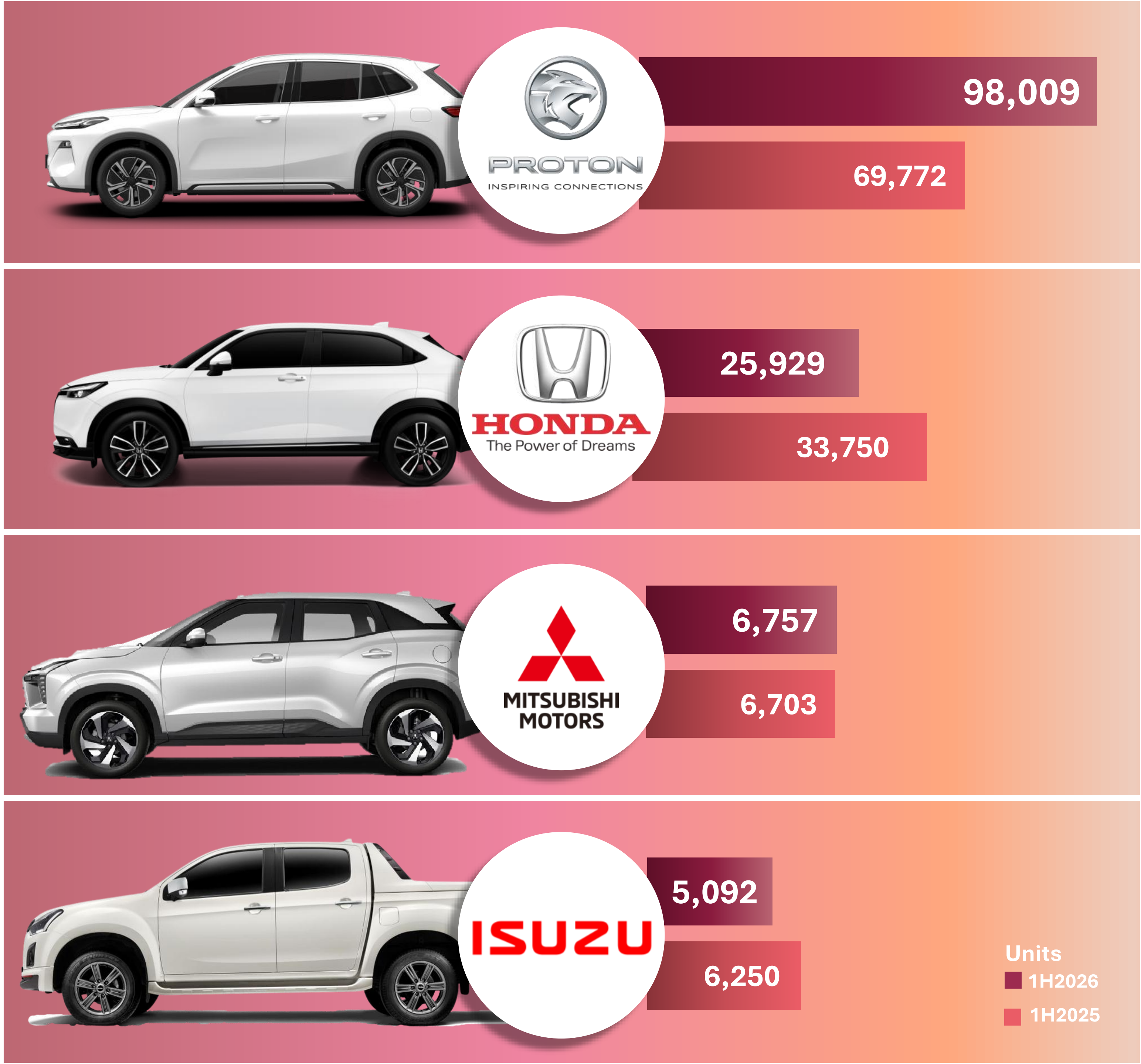


Market Share 1H2026

	1H2026		1H2025
Sales Vol. Market Share	98,009 25.4%	+41%	69,772 18.6%
Total Industry Volume (TIV)	385,353	+3%	375,551

Source: MAA Domestic Sales only

Group Total Sales Volume 1H2026: 135,787 (35.2%); 1H2025: 116,475 (31.0%)



PROTON
e.MAS

Leading the Change

e.MAS 7 PHEV
JOURNEY THAT ELECTRIFIES

4,074
units sold as at 30 June 2026

MALAYSIA'S 1ST AFFORDABLE EV
e.MAS 5
FREEDOM THAT ELECTRIFIES®

10,793
units sold as at 30 June 2026

e.MAS 7
PREMIUM PLUS

More power for the journey.
More comfort along the way.

3,053
units sold as at 30 June 2026

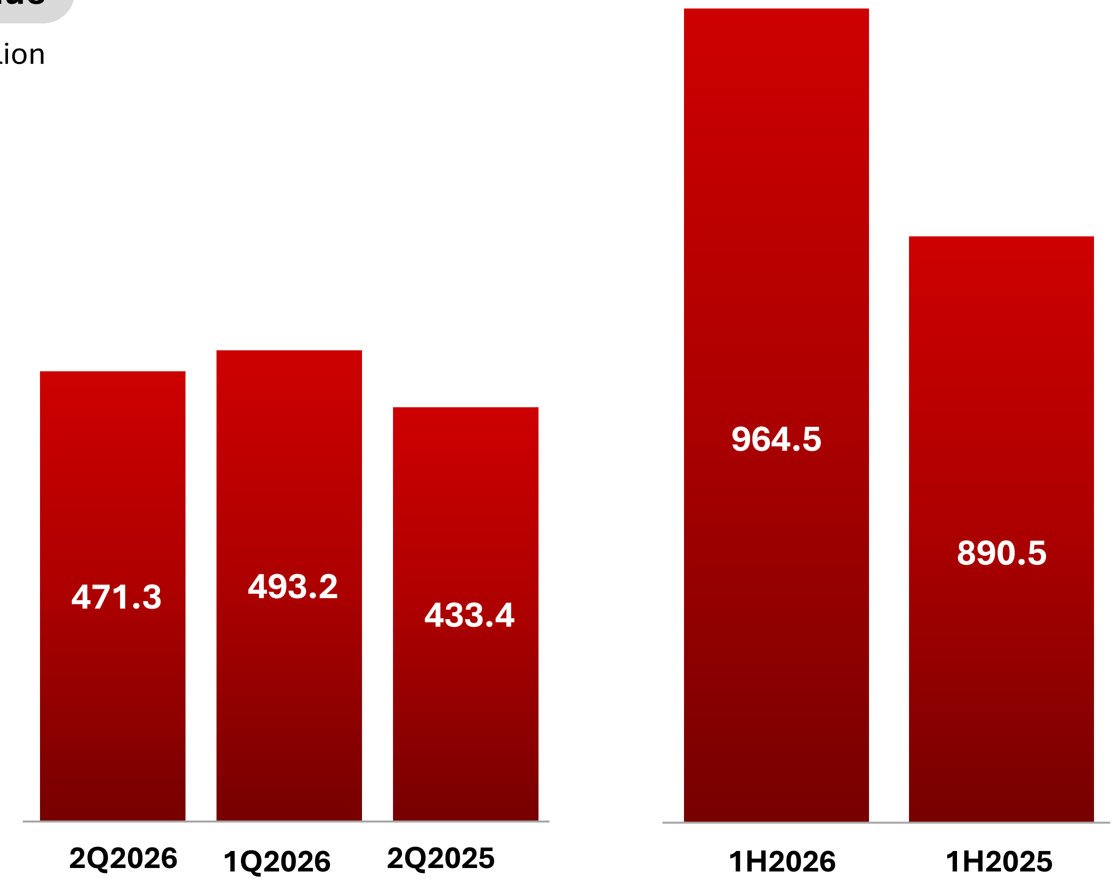
Source: PROTON, Pie chart represent Proton e.MAS models over total EV sales

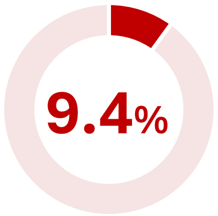
Postal

Pos Malaysia Group

Revenue

RM million





Contribution to the Group Revenue

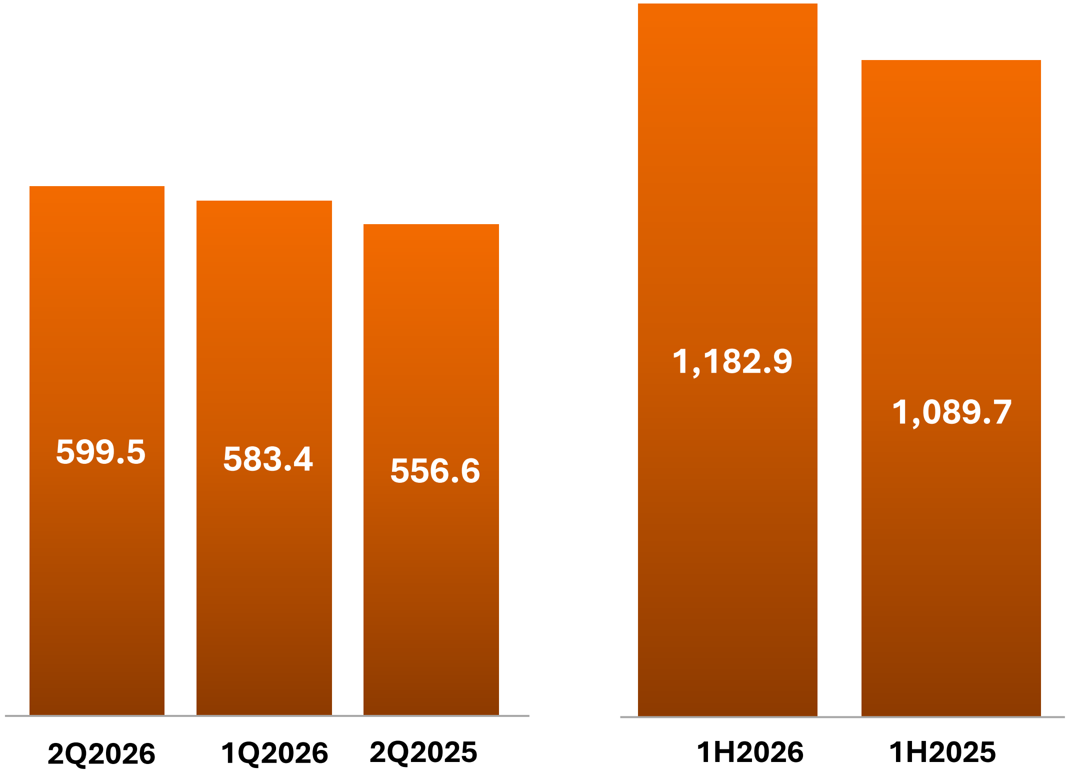
- **Postal** segment recorded revenue of **RM964.5 million** in **1H2026** and **RM471.3 million** in **2Q2026**
- Higher revenue across all sub-segments:
  - ✓ **Postal**: Higher contribution from the courier business, partially offset by lower mail revenue due to declining mail volumes
  - ✓ **Aviation**: Stronger ground handling activities following higher flight frequencies
  - ✓ **Logistics**: Improved revenue from automotive, marine, freight forwarding, haulage and warehousing businesses

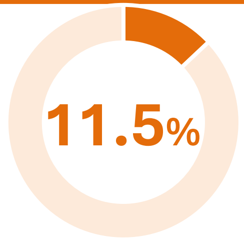
Banking

Bank Muamalat Malaysia Berhad (BMMB)

Revenue

RM million





Contribution to the Group Revenue

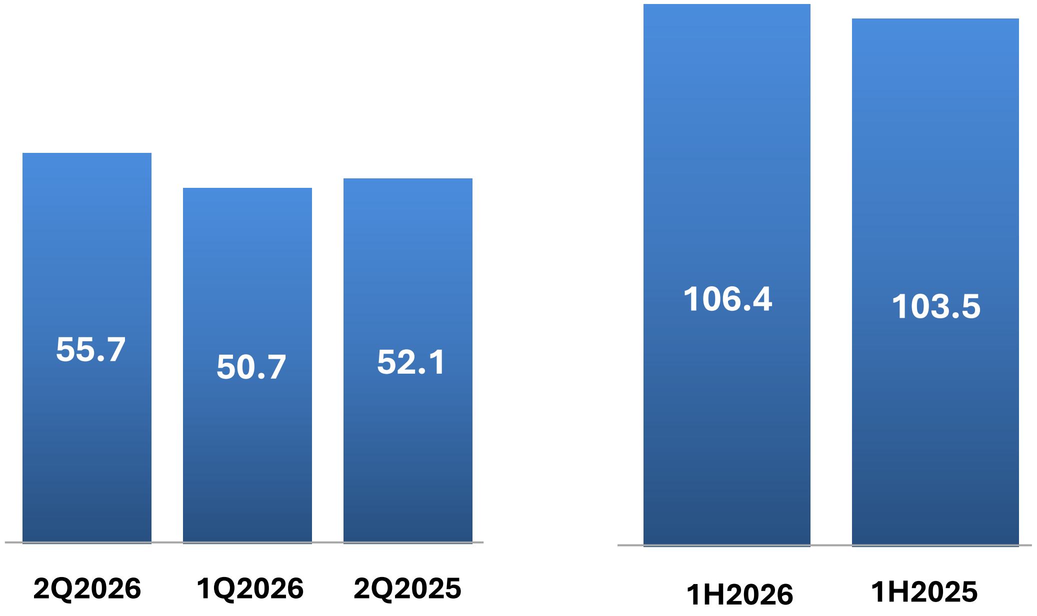
- **Banking** segment registered increased revenue of **RM1,182.9 million** in **1H2026** and **RM599.5 million** in **2Q2026**
- Increase in revenue primarily driven by stronger financing income, supported by higher financing volume, underpinned by sustainable business expansion and growing customer base

Services

Vehicle Inspection, Education and Security Services

Revenue

RM million



	2Q2026	1Q2026	2Q2025	1H2026	1H2025
Vehicle Inspection	53.5	48.4	50.1	101.9	99.6
Others*	2.2	2.3	2.0	4.5	3.9

*Note *: Education & Security Services*

Contribution to the Group Revenue

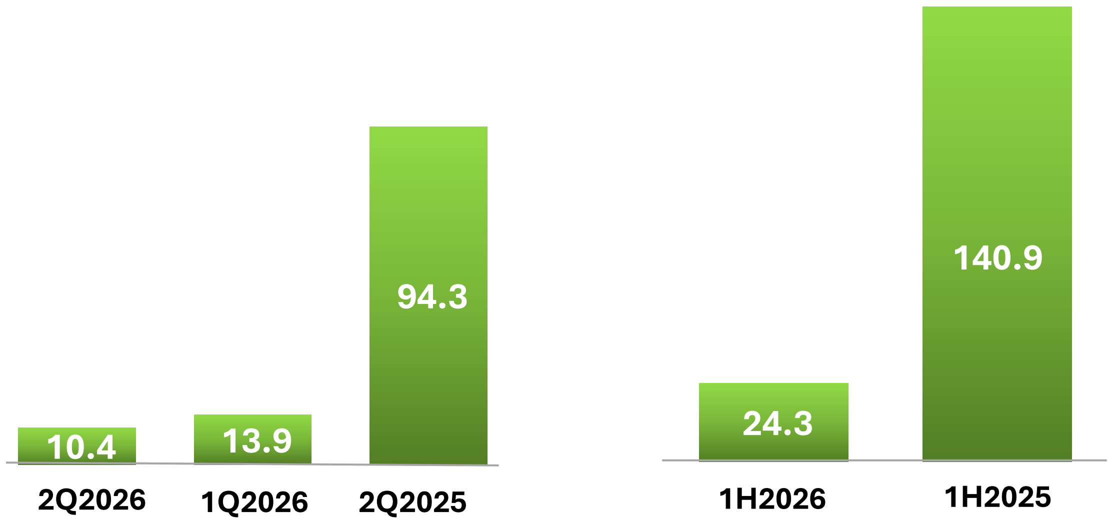
- **Services** segment registered higher revenue of **RM106.4 million in 1H2026** and **RM55.7 million** in **2Q2026**
- Slightly higher revenue primarily driven by a higher number of commercial vehicles inspected under the vehicle inspection business

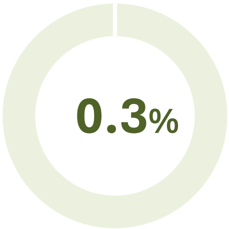
Properties

Property Concession and Property Development

Revenue

RM million





Contribution to the Group Revenue

- **Properties** segment recorded revenue of **RM24.3 million** in **1H2026** and **RM10.4 million** in **2Q2026**
- Lower revenue mainly due to reduced contributions from both the property development and construction projects

04

Our ESG Commitment

Driving Sustainable Outcomes: ESG Performance 1H2026

Progress and Achievements

	Key Targets	Progress
Environment	**Achieving 20% renewable energy in electricity consumption mix by 2035**	

Climate Change & Energy Management

GHG Emissions	RE Generation	RE Mix
193,150 tCO_2e (1H2025:207,944 tCO_2e)	**23,546,339 kWh** (1H2025: 18,206,576 kWh)	**13.9%** (1H2025: 10.1%)

Waste Management

Waste Generation	Waste Diverted from Landfill
1,691 MT (1H2025: 1,710 MT)	**98%**

Water Management

Water Consumption
1,275 ML (1H2025: 1,288 ML)

Social

Key Targets:

- Female representation of **at least 30%** at the management level
- **Zero fatality** and reduction in accident cases

Occupational Safety & Health

Fatality Case	Lost Time Injury Frequency Rate ("LTIFR")	Incident Cases with LTI
0 case (1H2025: 1 case)	**1.37** (1H2025: 1.50)	**63 cases** (1H2025: 66 cases)

Diversity & Inclusivity

Female Representation in Managerial
35% (1H2025: 34%)

Supply Chain Management

Local Suppliers Composition and Spending	
93% (1H2025: 92%)	**RM3.36 bil** (1H2025: RM3.60 bil)

Governance

Key Target: **Zero tolerance** against all forms of bribery and corruption as per ABAC Policy

Governance & Ethics

Zero confirmed incidents of corruption

Data Privacy and Security

Zero substantiated complaints concerning breaches of customer privacy and losses of customer data reported

THANK YOU.

Investor Relations

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