

The logo for DRB-HICOM, featuring the company name in white, bold, uppercase letters inside a dark blue rectangular box with a thin white border and a thin red line at the bottom.

DRB-HICOM

2Q2025

Financial Results

Quarter Ended 30 June 2025

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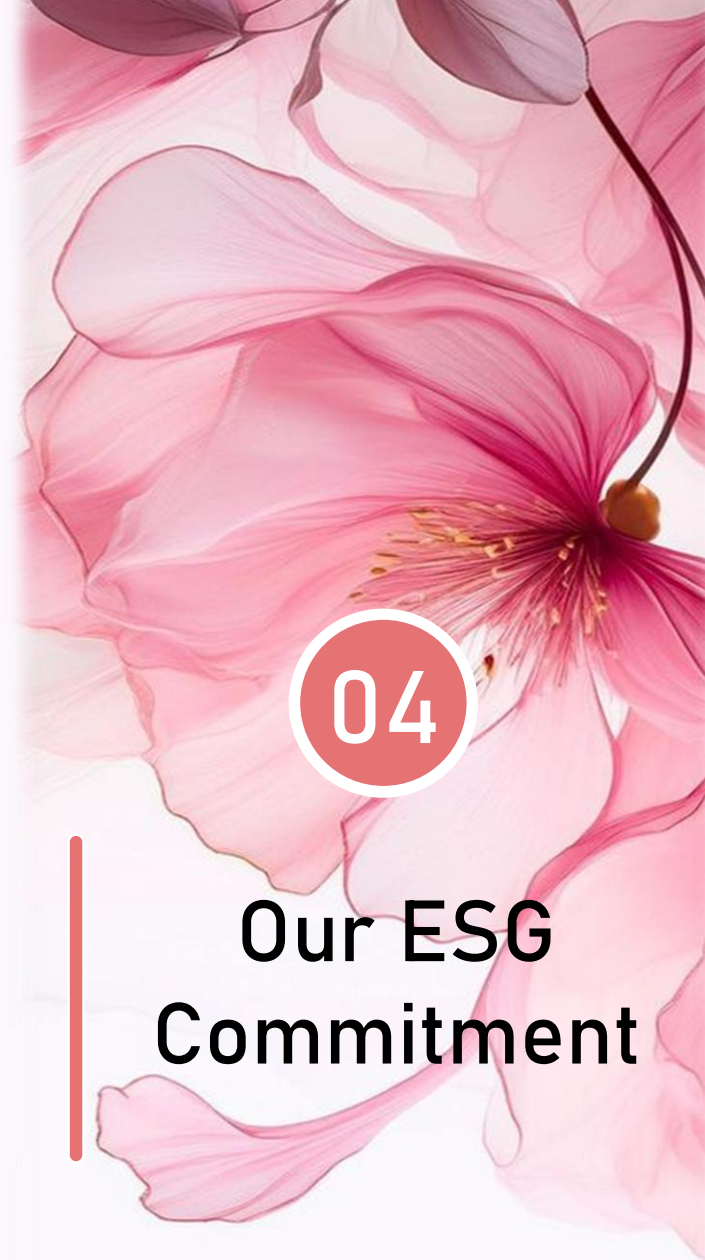
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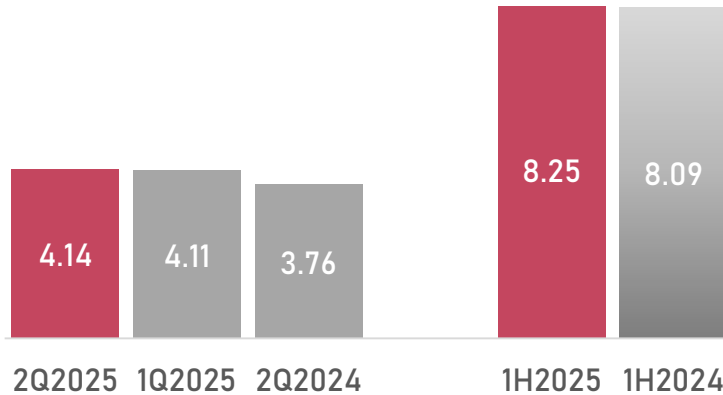
Group Key Highlights

Key Highlights 2Q2025 Financial Results

Steering Through Market Challenges

Revenue

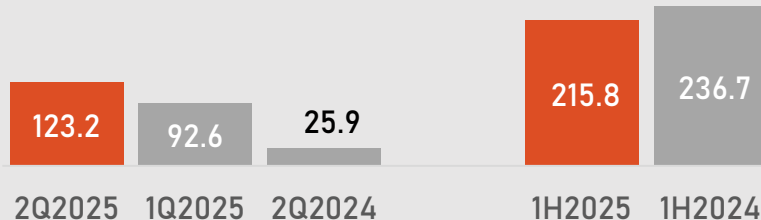
RM billion



- The Group recorded revenue of RM8.25 billion in 1H2025 compared to RM8.09 billion in the same period last year
- Slight improvement in revenue year-on-year primarily due to higher contribution from Automotive, Banking and Services sectors
- The revenue increased by 10% at RM4.14 billion in 2Q2025 compared to RM3.76 billion in the same quarter last year

Profit Before Taxation

RM million



- Slightly lower PBT recorded in 1H2025 at RM215.8 million against RM236.7 million in 1H2024 primarily from weaker performance in Aerospace & Defence and higher losses from Postal sector. However, this was partially offset by stronger contributions from Banking sector
- Higher PBT of RM123.2 million in 2Q2025 compared to RM92.6 million in 1Q2025, mainly due to increased profit in the Banking sector from higher financing and investment income





02

Financial Performance

Revenue

Breakdown by Sector

RM million		2Q2025	1Q2025	2Q2024	1H2025	1H2024
Automotive 		2,820.7	 2,860.6	2,541.1	5,681.3	 5,588.9
Aerospace & Defence 		178.7	 165.2	206.3	343.9	 394.1
Postal 		433.4	 457.1	417.2	890.5	 877.5
Banking 		556.6	 533.1	524.8	1,089.7	 1,035.2
Services 		52.1	 51.4	42.8	103.5	 90.3
Properties 		94.3	 46.6	26.2	140.9	 105.3
TOTAL		4,135.8	4,114.0	3,758.4	8,249.8	8,091.3

Note: Comparison between 2Q2025 vs 1Q2025, 1H2025 vs 1H2024

Profit Before Tax

Breakdown by Sector

RM million	2Q2025	1Q2025	2Q2024	1H2025	1H2024
Automotive	111.5	156.4	96.9	267.9	278.6
Aerospace and Defence	3.1	3.1	5.1	6.2	16.9
Postal	(40.8)	(37.4)	(51.8)	(78.2)	(57.3)
Banking	103.1	32.2	39.1	135.3	99.6
Services	(2.8)	(2.0)	(7.2)	(4.8)	(6.8)
Properties	(2.4)	(1.4)	(12.2)	(3.8)	11.1
Investment Holding and Others	(48.5)	(58.3)	(44.0)	(106.8)	(105.4)
TOTAL	123.2	92.6	25.9	215.8	236.7

Balance Sheet Management

As at 30 June 2025

RM billion

Total Assets	30 June 2025	31 December 2024	Δ
Property, Plant & Equipment	5.2	5.3	-1.9%
Banking Related Assets	43.6	42.6	+2.3%
Inventories	4.2	4.1	+2.4%
Bank balances and cash deposits	2.2	2.1	+4.8%
Trade & Other Receivables	4.3	4.0	+7.5%
Others	4.3	4.2	+2.4%
TOTAL	63.8	62.3	+2.4%

Total Equity & Total Liabilities	30 June 2025	31 December 2024	Δ
Equity attributable to Owners of the Company	7.5	7.4	+1.4%
Redeemable Convertible Cumulative Preference Shares	1.5	1.5	-
Non-Controlling Interest	1.4	1.3	+7.7%
Short-Term Borrowings (include overdrafts)	1.1	1.1	-
Long-Term Borrowings	6.3	6.2	+1.6%
Banking Related Liabilities	39.1	38.6	+1.3%
Others	6.9	6.2	+11.3%
TOTAL	63.8	62.3	+2.4%

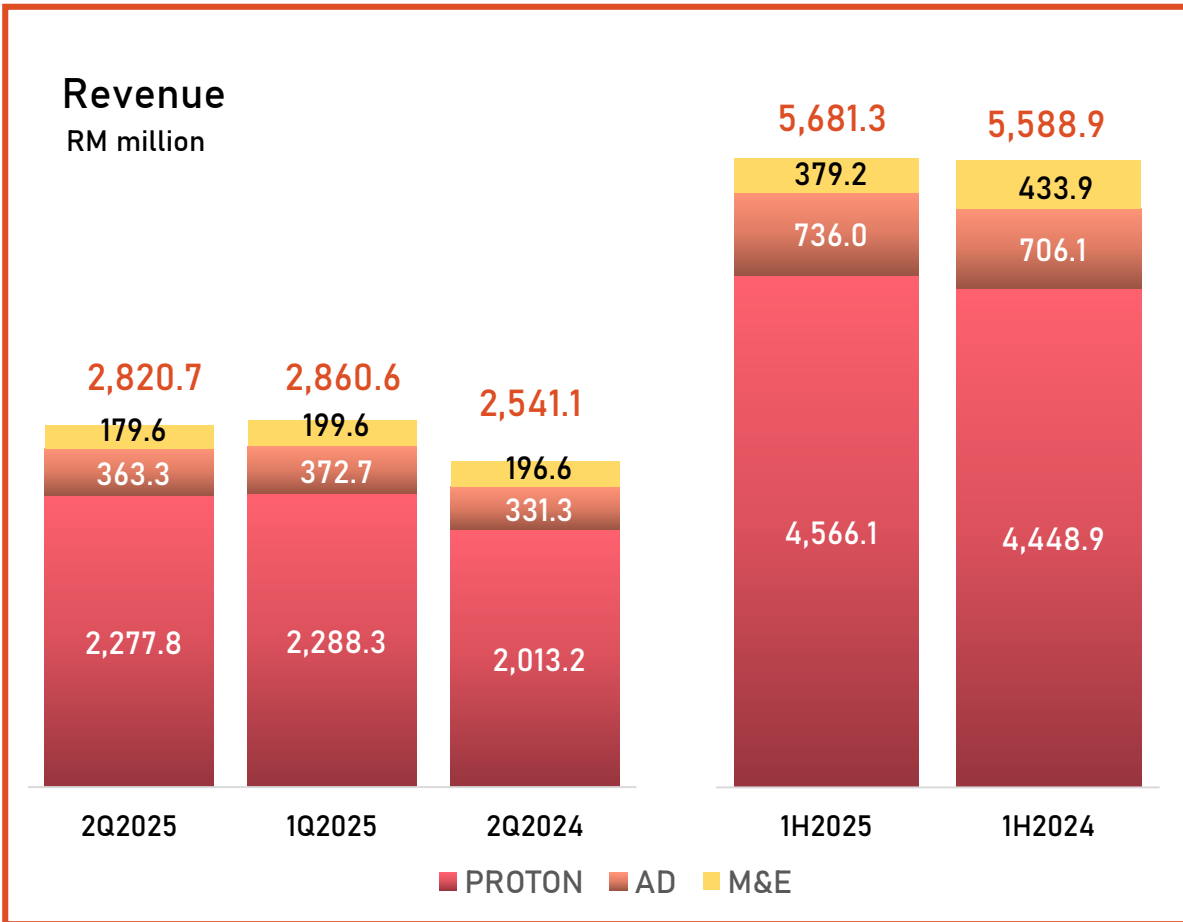


03

Sectoral Breakdown

Automotive

PROTON, Automotive Distribution (“AD”) and Manufacturing & Engineering (“M&E”)



69%

Contribution to the Group's revenue



Automotive sector registered higher revenue of RM5,681.3 million in 1H2025 compared to RM5,588.9 million in the same quarter last year



Revenue remained stable, mainly supported by higher contributions from PROTON, attributable to a favourable sales mix

DRB-HICOM Key Marques Performance Overview

Sales Volume Decline Amid Expanding Non-National OEMs and Competition

Units
(Vehicle sold)



PROTON
INSPIRING CONNECTIONS

69,773

72,088



33,750

39,226



1H2025
1H2024



6,703

8,265



1H2025 Market Share

DRB-HICOM

31.2%

Others
68.8%

ISUZU

6,250

6,509

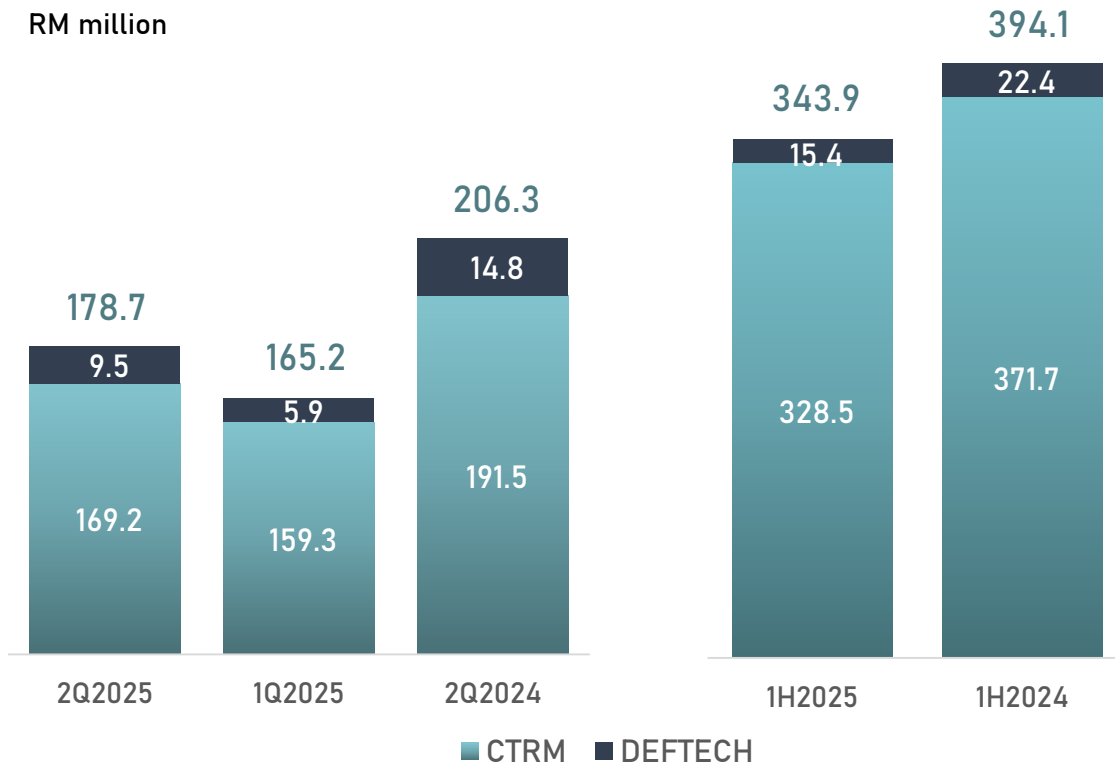


Source: MAA Domestic Sales only
Group Total Sales Volume 1H2025: 116,476(31.2%); 1H2024: 126,088 (32.2%)

Aerospace & Defence

CTRM & DEFTECH

Revenue
RM million



4%

Contribution to the Group's revenue



Aerospace & Defence sector recorded slightly lower revenue of RM343.9 million in 1H2025 compared to RM394.1 million in 1H2024

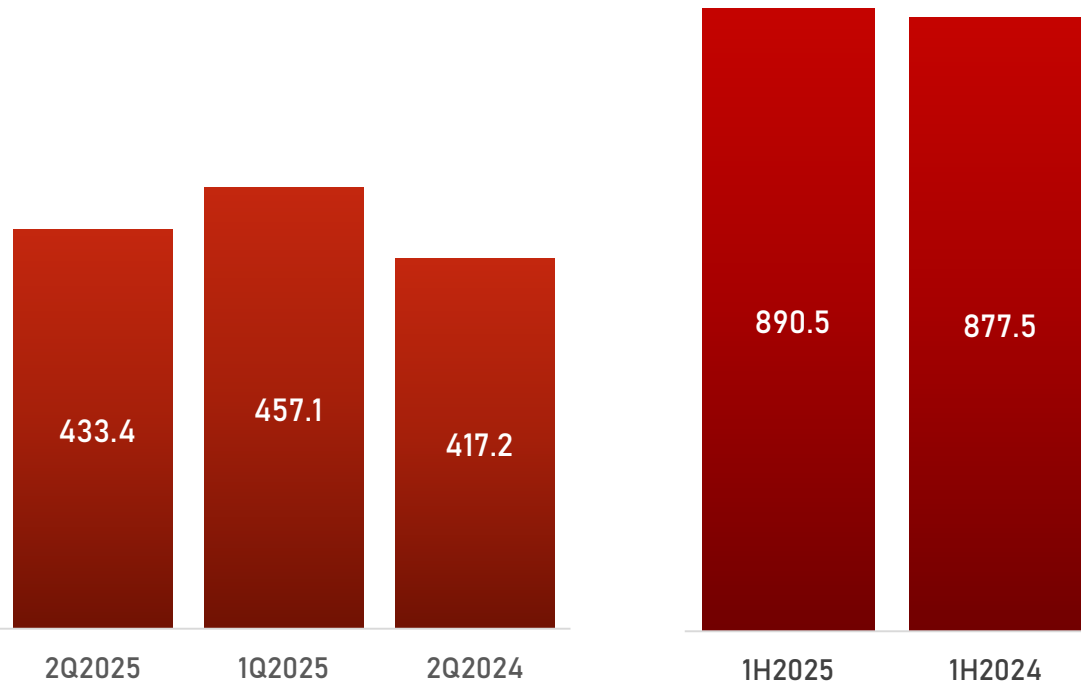


Lower revenue in 1H2025 mainly due to lower product deliveries of single-aisle aircraft and certain aircraft parts response to lower demand from airlines

Postal

Pos Malaysia Group

Revenue
RM million



11%

Contribution to the Group's revenue



Postal sector reported slightly higher revenue of RM890.5 million in 1H2025 compared to RM877.5 million in the same period last year



The increase in revenue, mainly from the in-flight catering business, driven by an increase in the number of meals uplifted

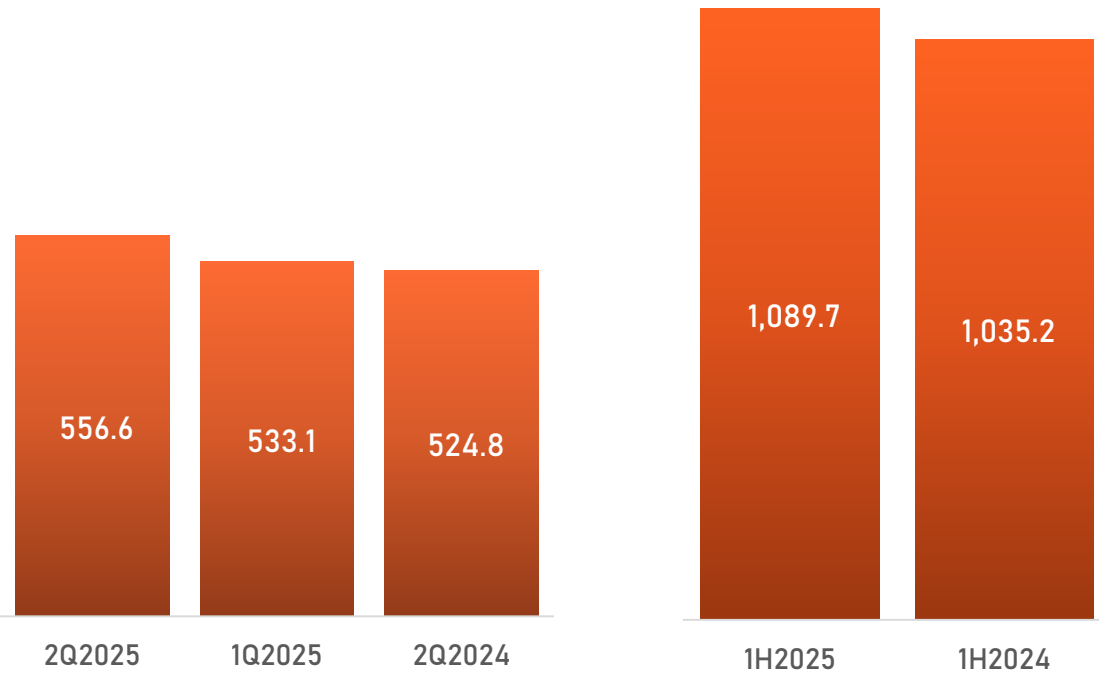


However, partially offset by lower freight management business from competition and marine vessel downtime, along with a decline in mail business

Banking

Bank Muamalat Malaysia Berhad (BMMB)

Revenue
RM million



13%

Contribution to the Group's revenue



Banking sector registered higher revenue of RM1,089.7 million in 1H2025 compared to RM1,035.2 million in the same period last year

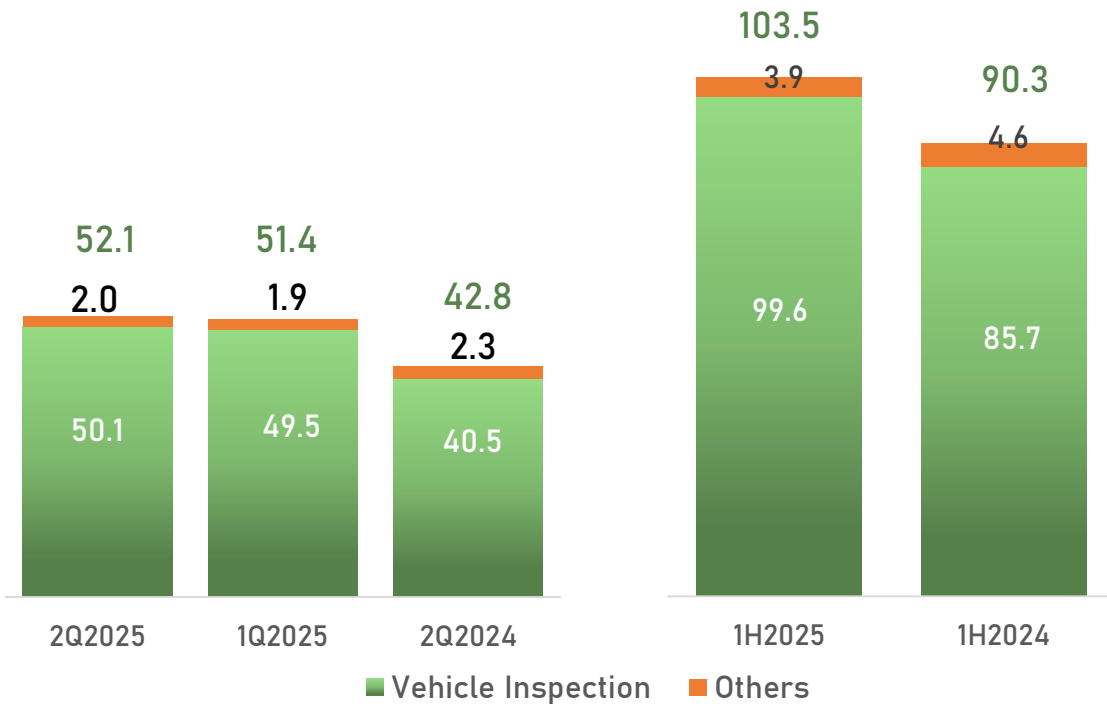


This sector achieved higher revenue due to higher financing income, driven by growth in financing volume attributed to sustainable growth and customer base expansion

Services

Vehicle Inspection, Education and Security Services

Revenue
RM million



1%

Contribution to the Group's revenue



Services sector recorded higher revenue of RM103.5 million in 1H2025 compared to RM90.3 million in 1H2024

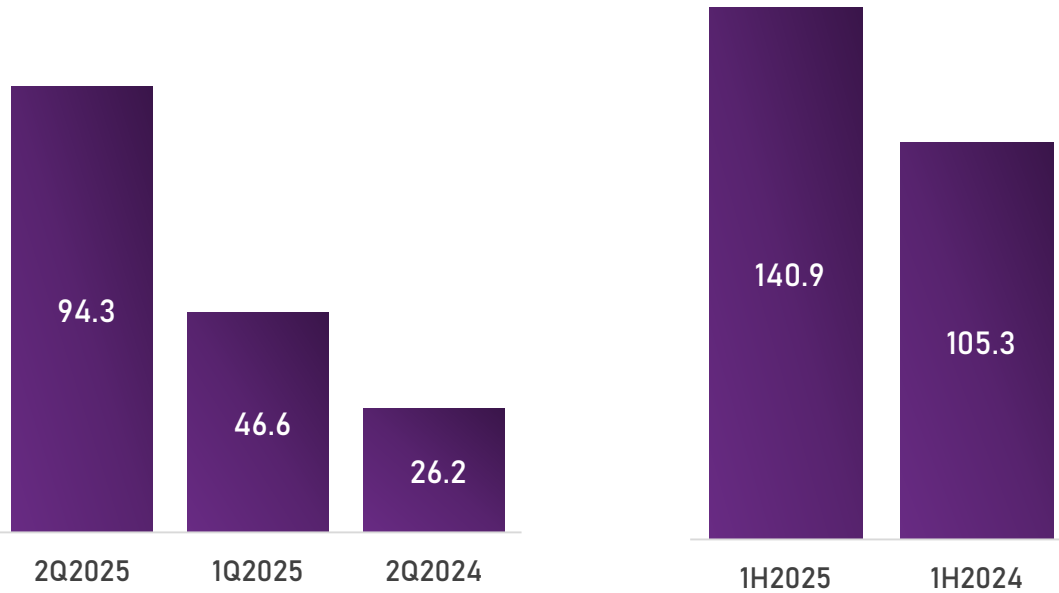


Higher revenue primarily due to higher number of commercial vehicles undergoing inspections in the vehicle inspection business segment

Properties

Property Concession and Property Development

Revenue
RM million



2%

Contribution to the Group's revenue



Properties sector registered higher revenue of RM140.9 million in 1H2025 compared to RM105.3 million in the same period last year



Higher revenue mainly from property concession development and property development projects



04

Our ESG Commitment

Integrated ESG Update for 1H2025

Progress and achievements

Key Targets

Achieving 20% renewable energy in electricity consumption mix by 2035

- Female representation of at least 30% at the management level
- Zero fatality and reduction in accident cases

Zero tolerance against all forms of bribery and corruption as per ABAC Policy

Progress

Carbon Management

- Total GHG emissions – 183,369 tonnes tCO₂e
- Composition of Renewable Energy in electricity consumption mix – 10.1%
- Renewable Energy Generation – 18,619,423 kWh

Safety & Health

- Total accidents – 74 cases, decreased by 6%
- LTI Frequency Rate – 1.66, decreased by 3%
- Fatality Case – 1 case

Governance

- Zero confirmed cases of non-compliance to ABAC Policy
- Zero substantiated complaints concerning breaches of customer privacy and losses of customer data reported

Water Management

- Total water withdrawal – 1,585 ML
- Total water discharged – 298 ML
- Total water consumption – 1,287 ML (*Decreased by 83 ML equivalent to 6% as compared to 1H2024*)

Human Capital

- Female Representative at Managerial level – 34%
- Special needs employees across the Group – 61
- Average training hours per employee – 9.45 hours
- Talents across the Group – 1,645 (*Male 64%, Female 36%*)

Socio-economic

RM16.6 billion (49.5%) VBI Financing over Total Financing Asset by BMMB

Waste Management

- Total scheduled waste generated – 1,710 MT (*1H2025 vs 1H2024 – Decreased by 23%*)

Corporate Responsibility

- Community outreach programmes – 53
- Financial assistance programmes – 22
- >RM1.18 mil was invested in community programme
- >75,000 people benefited from the programmes

Procurement Practices

- Total Active Suppliers – 4,223
 - 92% local, 8% foreign
- Total Spending on Suppliers – RM 4.8 billion
 - 75% local, 25% foreign





MST Golf Pro Shop
Glenmarie GCC

Glenmarie Hotel
& Golf Resort

DRB-HICOM Berhad

Masjid An Nur
Temasya Glenmarie

TEMASYA SURIA

KAWASAN
PERINDUSTRIAN
TEMASYA

Thank You

INVESTOR RELATIONS



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