

THIS CIRCULAR IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION.

Bursa Malaysia Securities Berhad ("Bursa Securities") has conducted a limited review on the Proposed New Shareholders' Mandate of this Circular and has not perused the Proposed Renewal of Shareholders' Mandate of this Circular as they fall under the category of exempt circulars pursuant to Practice Note 18 of the Main Market Listing Requirements of Bursa Securities.

Bursa Securities takes no responsibility for the contents of this Circular and makes no representation as to its accuracy or completeness and expressly disclaims any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this Circular.

DRB-HICOM

DRB-HICOM BERHAD

Registration No.199001011860 (203430-W)
(Incorporated in Malaysia)

CIRCULAR TO SHAREHOLDERS

IN RELATION TO THE

PROPOSED RENEWAL OF EXISTING SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE AND PROPOSED NEW SHAREHOLDERS' MANDATE FOR ADDITIONAL RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE ("PROPOSED SHAREHOLDERS' MANDATE")

The resolution in respect of the Proposed Shareholders' Mandate will be tabled as Special Business at the 35th Annual General Meeting ("AGM") of DRB-HICOM Berhad ("DRB-HICOM" or "the Company"). The 35th AGM of the Company will be held at Glenmarie Ballroom, Glenmarie Hotel & Golf Resort, No. 1, Jalan Usahawan U1/8, Seksyen U1, 40250 Shah Alam, Selangor Darul Ehsan on Wednesday, 28 May 2025 at 10.00 a.m. The Notice of the 35th AGM of the Company together with the Form of Proxy, Administrative Guide and this Circular are available online at the Company's website <https://www.drb-hicom.com/investors/agm-35/>.

As a shareholder, in the event you wish to appoint a proxy, please complete, sign and return the Form of Proxy in accordance with the instructions printed thereon. The Form of Proxy for the 35th AGM should be completed and deposited at the Share Registrar's Office, Boardroom Share Registrars Sdn Bhd at 11th Floor, Menara Symphony, No. 5, Jalan Professor Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan (Tel. no: 603-7890 4700) not less than 48 hours before the time set for holding the 35th AGM, or in the case of a poll, not less than 24 hours before the time appointed for the taking of a poll, and in default the instruction of proxy shall not be treated as valid. Alternatively, the Form of Proxy can be deposited electronically through the Share Registrar's website, Boardroom Smart Investor Portal at <https://investor.boardroomlimited.com>. As the voting at the 35th AGM will be conducted on a poll, the Form of Proxy must be lodged on or before Monday, 26 May 2025 at 10.00 a.m. For electronic lodgement, please follow the procedures as set out in the Administrative Guide.

Date and time of AGM : **Wednesday, 28 May 2025 at 10.00 a.m.**

Last date and time for deposit of the Form of Proxy : **Monday, 26 May 2025 at 10.00 a.m.**

This Circular is dated 29 April 2025

DEFINITIONS

Except where the context otherwise requires or where otherwise defined herein, the following terms and abbreviations shall apply throughout this Circular:-

“Annual Report 2024”	:	Integrated Annual Report of the Company for the financial year ended 31 December 2024
“AGM”	:	Annual General Meeting
“Alam Flora”	:	Alam Flora Sdn Bhd
“Alam Flora Group”	:	Alam Flora and its group of companies
“Aitel”	:	Aitel Group Sdn Bhd
“Aitel Group”	:	Aitel Group Sdn Bhd and its group of companies
“Aurora Mulia”	:	Aurora Mulia Sdn Bhd
“Aurora Mulia Group”	:	Aurora Mulia and its group of companies
“BMMB”	:	Bank Muamalat Malaysia Berhad
“BMMB Group”	:	BMMB and its group of companies
“Board” or “Director”	:	Board of Directors of DRB-HICOM and Director shall have the meaning given in Section 2(1) of the Capital Markets and Services Act 2007 and includes any person who is or was within the preceding six months of the date on which terms of the transaction were agreed upon, a Director of the Company or any other company which is its subsidiary or holding company, or a chief executive of the Company, its subsidiary companies or holding company.
“Bursa Securities”	:	Bursa Malaysia Securities Berhad
“CA 2016”	:	Malaysian Companies Act 2016, as amended from time to time including any re-enactment thereof
“Compounding & Colouring”	:	Compounding & Colouring Sdn Bhd
“DRB-HICOM” or the “Company”	:	DRB-HICOM Berhad
“DRB-HICOM Group” or the “Group”	:	DRB-HICOM and its subsidiary companies
“EON”	:	Edaran Otomobil Nasional Berhad
“EON Group”	:	EON and its subsidiary companies
“EPF”	:	Employees Provident Fund Board
“Etika Strategi”	:	Etika Strategi Sdn Bhd
“Geely”	:	Zhejiang Geely Holding Group Co., Ltd
“Geely Group”	:	Geely and its group of companies

DEFINITIONS *(cont'd)*

“Gas Malaysia”	:	Gas Malaysia Berhad
“HTS”	:	HICOM-Teck See Manufacturing Malaysia Sdn Bhd
“Islamic Arts”	:	Islamic Arts Museum Shop Sdn Bhd
“KHSB Marketing”	:	KHSB Marketing Sdn Bhd
“MMLR”	:	Main Market Listing Requirements of Bursa Securities, including any Practice Note(s) issued in relation thereto
“LPD”	:	31 March 2025, being the Latest Practicable Date prior to the date of this Circular
“Major Shareholder”	:	<p>A person who has an interest or interests in one or more voting shares in a corporation and the number and aggregate number of those shares, is:-</p> <p>(a) 10% or more of the total number of the voting shares in the corporation; or</p> <p>(b) 5% or more of the total number of the voting shares in the corporation where such person is the largest shareholder of the corporation.</p>

For the purposes of this definition, “interest in shares” shall have the meaning given in Section 8 of the CA 2016. The Major Shareholder shall also include any person who is and was within the preceding six months of the date on which the terms of the transaction were agreed upon, a Major Shareholder of a company or any other company which is its subsidiary or holding company.

“MMC”	:	MMC Corporation Berhad
“MMC Group”	:	MMC and its group of companies
“Malakoff”	:	Malakoff Corporation Berhad
“Malakoff Group”	:	Malakoff and its group of companies
“Proposed Mandate Period”	:	<p>The period commencing immediately upon the passing of the Ordinary Resolution for the Proposed Shareholders’ Mandate at the forthcoming AGM of the Company and ending at:-</p> <p>(a) the conclusion of the next AGM of the Company (following the general meeting at which the Proposed Shareholders’ Mandate is passed), at which time it shall lapse unless by an ordinary resolution passed at the next AGM, the authority is renewed, either unconditionally or subject to conditions;</p> <p>(b) the expiration of the period within which the next AGM is required to be held pursuant to Section 340(2) of the CA 2016 (but must not extend to such extension as may be allowed pursuant to Section 340(4) of the CA 2016); or</p> <p>(c) revocation or variation of the Proposed Shareholders’ Mandate by resolution passed by the shareholders of the Company at a general meeting,</p>

whichever is the earliest.

DEFINITIONS *(cont'd)*

“Person Connected”	: In relation to any person (referred to as “said Person”) means such person who falls under any one of the following categories:- <ul style="list-style-type: none">(a) a family member of the said Person;(b) a trustee of a trust (other than a trustee for a share scheme for employees or pension scheme) under which the said Person, or a family member of the said Person, is the sole beneficiary;(c) a partner of the said Person;(d) a person, or where the person is a body corporate, the body corporate or its directors, who is/are accustomed or under an obligation, whether formal or informal, to act in accordance with the directions, instructions or wishes of the said Person;(e) a person, or where the person is a body corporate, the body corporate or its directors, in accordance with whose directions, instructions or wishes the said Person is accustomed or is under an obligation, whether formal or informal, to act;(f) a body corporate in which the said Person, or persons connected with the said Person are entitled to exercise, or control the exercise of, not less than 20% of the votes attached to voting shares in the body corporate; or(g) a body corporate which is a related corporation of the said Person.
“Prisma Dimensi”	: Prisma Dimensi Sdn Bhd
“Prisma Dimensi Group”	: Prisma Dimensi and its subsidiary companies
“PROTON”	: PROTON Holdings Berhad
“PROTON Group”	: PROTON and its subsidiary companies
“PONSb”	Perusahaan Otomobil Nasional Sdn Bhd
“Proposed Shareholders’ Mandate”	: Proposed renewal of existing shareholders’ mandate for recurrent related party transactions of a revenue or trading nature and Proposed new shareholders’ mandate for additional recurrent related party transactions of a revenue or trading nature which are in the ordinary course of business of the DRB-HICOM Group
“RM” and “sen”	: Ringgit Malaysia and sen respectively
“Recurrent Related Party Transaction(s) (RRPTs)”	: Related Party Transaction(s) which is recurrent of a revenue, or trading nature which is necessary for the day-to-day operations and in the ordinary course of business of the DRB-HICOM Group.
“Related Party(ies)”	: A Director, Major Shareholder or Person Connected with such Director, or Major Shareholder. For the purpose of this definition, “Director” and “Major Shareholder” shall have the meaning given in Paragraph 10.02 of the MMLR.

DEFINITIONS *(cont'd)*

“Share(s)”	:	Ordinary share(s) in the Company
“Souq”	:	Souq Realty Sdn Bhd
“Teck See Plastic”	:	Teck See Plastic Sdn Bhd
“TCB”	:	Tradewinds Corporation Berhad
“TCB Group”	:	TCB and its group of companies
“Tradewinds Plantation”	:	Tradewinds Plantation Berhad
“Tradewinds Plantation Group”	:	Tradewinds Plantation and its group of companies
“Tradewinds International Insurance Brokers”	:	Tradewinds International Insurance Brokers Sdn Bhd
“TSSM”	:	Tan Sri Dato’ Seri Syed Mokhtar Shah Syed Nor

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**DRB-HICOM BERHAD**

Registration No.199001011860 (203430-W)
(Incorporated in Malaysia)

Registered office:

Level 5, Wisma DRB-HICOM
No. 2, Jalan Usahawan U1/8
Section U1, 40150 Shah Alam
Selangor Darul Ehsan

29 April 2025

Board of Directors:

Tan Sri Wan Zulkiflee Wan Ariffin (*Chairman, Independent Non-Executive Director*)
Tan Sri Syed Faisal Albar Syed A.R Albar (*Group Managing Director*)
Dato' Ibrahim Taib (*Senior Independent Non-Executive Director*)
Datuk Idris Abdullah @ Das Murthy (*Independent Non-Executive Director*)
Uji Sherina Abdullah (*Independent Non-Executive Director*)
Tang Saw Hua (*Independent Non-Executive Director*)

Dear Shareholders,

PROPOSED SHAREHOLDERS' MANDATE

1. INTRODUCTION

- 1.1 At the 34th AGM of the Company held on 28 May 2024, the Company obtained the renewal of the shareholders' mandate for the existing RRPTs from its shareholders allowing for DRB-HICOM Group to enter into RRPTs as disclosed in the preceding year's Circular to Shareholders dated 29 April 2024 ("Shareholders' Mandate").

The Shareholders' Mandate will, in accordance with the MMLR, lapse at the conclusion of the forthcoming 35th AGM unless approval for the renewal of the Shareholders' Mandate is obtained from the shareholders of DRB-HICOM at the said AGM.

The Company is proposing to seek the shareholders' approval for the Proposed Renewal of Existing Shareholders' Mandate and Proposed New Shareholders' Mandate at the forthcoming 35th AGM of the Company.

- 1.2 The Company had received the approval dated 20 June 2007 in respect of RRPTs involving the interest of EPF from Bursa Securities, following the application made by DRB-HICOM, seeking a waiver for DRB-HICOM Group from having to comply with paragraphs 10.08 and/or 10.09 of MMLR in respect of RRPTs involving companies in which EPF ("Investor") and/or funds managed by Investor is interested, subject to the condition that all such transactions must be on normal commercial terms and on terms not more favourable to the investee companies of the Investor than those generally available to the public and are not to the detriment of minority shareholders of DRB-HICOM.

The application for general exemption in respect of the above was made to Bursa Securities on the following grounds:-

- (a) Obstacles encountered by DRB-HICOM as the broad-based investment portfolios of the Investor would give rise to a high probability of various transactions undertaken or entered into by the relevant companies within the Group falling under the ambit of related party transactions under the MMLR, only because of the interest of the Investor. Hence, it would necessitate on a continuous basis, a high volume of administrative and compliance efforts, to the extent of disrupting the normal business operations of the Group.
- (b) Obstacles on the part of the Investor, in particular, the Investor is under no obligation to disclose its interests in companies under their investment to DRB-HICOM and the difficulties on their part to compile the relevant information required by DRB-HICOM in view of the extensive number of companies under their investment, which necessitate constant monitoring.

In this regard, the Company will not need to seek shareholders' mandate in view of the waiver granted by Bursa Securities.

- 1.3 The purpose of this Circular is to provide you with the details of the Proposed Shareholders' Mandate and seek your approval for the Ordinary Resolution pertaining to the Proposed Shareholders' Mandate to be tabled at the forthcoming 35th AGM. An extract of the Notice of the 35th AGM is enclosed in this Circular for your ease of reference.

The Proposed Shareholders' Mandate, if approved, will take effect from the date of passing of the Ordinary Resolution relating thereto at the 35th AGM and shall continue to be in force until the conclusion of the next AGM of the Company unless the authority for the renewal is obtained from the shareholders at its subsequent AGM.

SHAREHOLDERS ARE ADVISED TO READ AND CONSIDER CAREFULLY THE CONTENTS OF THIS CIRCULAR BEFORE VOTING ON THE ORDINARY RESOLUTION PERTAINING TO THE PROPOSED SHAREHOLDERS' MANDATE AT THE FORTHCOMING 35TH AGM.

2. DETAILS OF THE PROPOSALS

2.1 Proposed Shareholders' Mandate

In compliance with Paragraph 10.09 of MMLR, the Company proposes to seek its shareholders' approval for the Proposed Shareholders' Mandate which will apply to the RRPTs as set out in Section 2.2.3 below. The RRPTs are of a revenue or trading nature which are necessary for the day-to-day operations of DRB-HICOM Group subject to the following:-

- (a) the transactions are in the ordinary course of business and are on terms not more favourable to the Related Party than those generally available to the public; and
- (b) the shareholders' mandate is subject to annual renewal and disclosure is made in the annual report of the Company of the aggregate value of transactions conducted pursuant to the shareholders' mandate during the financial year where the aggregate value is equal to or exceeds the applicable prescribed threshold under Paragraph 10.09(1) of MMLR.

The Proposed Shareholders' Mandate if approved by shareholders at the forthcoming AGM of the Company, will be subject to annual renewal. In this respect, any authority conferred following the Proposed Shareholders' Mandate shall only continue to be in force until:-

- (a) the conclusion of the next AGM of the Company at which time it will lapse, unless by a resolution passed at the meeting whereupon the authority is renewed;

- (b) the expiration of the period within which the next AGM of DRB-HICOM is required to be held pursuant to section 340(2) of the CA 2016 (but shall not extend to such extension as may be allowed pursuant to section 340(4) of the CA 2016; or
- (c) revoked or varied by resolution passed by the shareholders in a general meeting;

whichever is the earliest.

The Proposed Shareholders' Mandate, shall apply in respect of all RRPTs, as set out in Section 2.2.3 below, to be entered into by DRB-HICOM Group during the Proposed Mandate Period. Thereafter, approval from the shareholders for a renewal of the mandate may be sought at each subsequent AGM of DRB-HICOM.

In making the disclosure of the aggregate value of the RRPTs conducted pursuant to the Proposed Shareholders' Mandate where the aggregate value is equal to or exceeds the applicable prescribed threshold under Paragraph 10.09(1) of MMLR, the Company will provide a breakdown of the aggregate value of the RRPTs made during the financial year in the Company's Annual Report 2024 based on the type of the RRPTs made and the names of the Related Parties involved in each type of the RRPTs made and their relationships with the Group.

When the aggregated actual value of the RRPTs entered into with the Related Parties within the same group exceeds the aggregated estimated value of such RRPTs as disclosed in this Circular by 10% or more, the Company will make an immediate announcement, which will include the information as may be prescribed, to Bursa Securities.

2.2 Details of the Proposed Shareholders' Mandate

2.2.1 Principal Activities of DRB-HICOM Group

The principal activity of the Company is an investment holding company with investments in the automotive, aerospace and defence, postal, banking, services and properties segments. There was no significant change in these activities during the financial year.

The details of the principal activities of the companies in the Group as described in note 3 in the financial statements are available in the DRB-HICOM's Annual Report 2024.

2.2.2 Class of Related Parties

The Proposed Shareholders' Mandate will apply to transactions to be entered into by the DRB-HICOM Group which involve the interest, direct or indirect, of Related Parties. Details of the Related Parties are as follows:-

Transacting Related Party	Principal Activities	Nature of Relationship
Aurora Mulia	Investment Holding	A company 100% owned by TSSM
Alam Flora	Provision of integrated solid waste collection and public cleansing management services	An indirect 97.37% owned company of Malakoff
Altel	Investment Holding	A company in which TSSM is an indirect Major Shareholder
Compounding & Colouring	Manufacture and sale of polypropylene compounds	A related corporation of Teck See Plastic, a 49% shareholder of HTS

Transacting Related Party	Principal Activities	Nature of Relationship
Gas Malaysia	Provision of Management Services and Investment Holdings	A 30.93% indirect associated company of MMC
Geely	Core business activities are within the automotive industry	A 49.9% indirect shareholder of PROTON
Islamic Arts	Business of all kinds of gifts and souvenirs	A company owned by Persons Connected to TSSM
KHSB Marketing	Investment Holding	A company in which TSSM is an indirect Major Shareholder
MMC	Undertakes mining and mineral exploration activities and also derives income from its investments. The subsidiaries of MMC are principally involved in Engineering, Infrastructure and Utilities.	A company in which TSSM is an indirect Major Shareholder
Malakoff	Investment holding activities. The subsidiary companies of Malakoff are principally involved in independent power generation in Malaysia, independent water production and power generation business outside Malaysia, development of renewable energy projects and green solutions, operations and maintenance business for power plants and water plants, electricity and chilled water distribution business and project management business, primarily plant design review and construction monitoring for its power plant projects including provision of integrated solid waste collection and management and public cleansing services as well as total environmental solutions.	A 38.45% associated company of MMC
Prisma Dimensi	Property Development	A company in which TSSM is an indirect Major Shareholder
PROTON	Investment holding and its subsidiary companies provide manufacturing, assembly and sales of motor vehicles and related products	A 50.1% owned subsidiary company of DRB-HICOM
Souq	Property Investment and provision of management and maintenance services	A company in which TSSM is an indirect Major Shareholder
Teck See Plastic	Investment holding, letting of property, plant and equipment and manufacturing and distribution of plastic articles and products	A 49% shareholder of HTS

Transacting Related Party	Principal Activities	Nature of Relationship
TCB	Investment holding, provision of management services, commercial property investment and property development	A company in which TSSM is an indirect Major Shareholder
Tradewinds International Insurance Brokers	Approved Insurance broker for direct insurance and reinsurance businesses	A 100% owned subsidiary company of TCB
Tradewinds Plantation	Investment holding	A company in which TSSM is an indirect Major Shareholder

The details of the direct and indirect interests of the Directors and Major Shareholders and Person Connected with them in DRB-HICOM are indicated in Section 2.5 below.

2.2.3 Nature and Terms of the RRPTs

The RRPTs as set out below, are transactions to be entered into by the DRB-HICOM Group relating to the provision or the obtaining of products and/or services of a revenue or trading nature, which are necessary for the day-to-day operations in the ordinary course of business of the DRB-HICOM Group, to or from the Related Parties, under the Proposed Shareholders' Mandate:-

2.2.3.1 Proposed Renewal of Shareholders' Mandate

No.	DRB-HICOM and/or its subsidiary companies	Transacting related party	Nature of transaction	Estimated value as disclosed in the preceding year's Circular to Shareholders "Mandated RRPT" (RM'000)	Actual value transacted from 29 May 2024 to 31 March 2025 (RM'000)	Estimated value of the Proposed Shareholders' Mandate ⁽¹⁾ (RM'000)
1.	HTS	Teck See Plastic	Supply of automotive plastic components by Teck See Plastic to HTS	100	70	100
		Compounding & Colouring	Supply of raw materials by Compounding & Colouring to HTS	3,000	2,017	3,000
			Total	3,100	2,087	3,100
2.	PONSB	Geely Group	Provision of technical support, payment of royalties and supply of components for motor vehicles by Geely Group to PONS B	3,500,000	1,058,284	2,000,000
			Total	3,500,000	1,058,284	2,000,000

No.	DRB-HICOM and/or its subsidiary companies	Transacting related party	Nature of transaction	Estimated value as disclosed in the preceding year's Circular to Shareholders "Mandated RRPT" (RM'000)	Actual value transacted from 29 May 2024 to 31 March 2025 (RM'000)	Estimated value of the Proposed Shareholders' Mandate ⁽¹⁾ (RM'000)
3.	BMMB	Islamic Arts	Purchase of all kinds of gifts and souvenirs by BMMB from Islamic Arts	150	80	150
	EON Group	Tradewinds Plantation Group	Supply of motor vehicles, accessories, spare parts and maintenance services as well as leasing of motor vehicles by EON Group to Tradewinds Plantation Group	17,000	17,046	28,000
		MMC Group	Supply of motor vehicles, accessories, spare parts and maintenance services by EON Group to MMC Group	2,500	232	Not Applicable ⁽²⁾
	DRB-HICOM Group	Aurora Mulia Group	Provision of media-related businesses in newspapers, television and out-of-home advertising by Aurora Mulia Group to DRB-HICOM Group	2,100	2,004	2,500
		Gas Malaysia Group	Provision of supply of Natural Gas from Gas Malaysia Group to DRB-HICOM Group	30,800	18,740	25,000
		Alam Flora Group	Provision of integrated solid waste management services, recycling, integrated facility management services and related services from Alam Flora Group to DRB-HICOM Group	25,835	21,951	28,450
			Provision of rental of office spaces ⁽³⁾ and service charges by DRB-HICOM Group to Alam Flora Group	3,157	2,141	3,100
		MMC Group	Supply and leasing of machineries, motor vehicles including accessories, spare parts as well as maintenance services and bins by DRB-HICOM Group to MMC Group ⁽²⁾	43,000	36,085	39,500
		Malakoff Group	Proposed development of rooftop solar photovoltaic project by Malakoff Group to DRB-HICOM Group	10,000	1,262	6,000

No.	DRB-HICOM and/or its subsidiary companies	Transacting related party	Nature of transaction	Estimated value as disclosed in the preceding year's Circular to Shareholders "Mandated RRPT" (RM'000)	Actual value transacted from 29 May 2024 to 31 March 2025 (RM'000)	Estimated value of the Proposed Shareholders' Mandate ⁽¹⁾ (RM'000)
3.	(continued)					
	DRB-HICOM Group	Tradewinds International Insurance Brokers	Provision of insurance broker for direct insurance and reinsurance business by Tradewinds International Insurance Brokers to DRB-HICOM Group	3,800	2,147	3,800
		Souq	Provision of rental of Souq Commercial Centre including service charges by Souq to DRB-HICOM Group ⁽³⁾	930	668	950
		Prisma Dimensi Group	Provision of rental of buildings and land ⁽³⁾ by Prisma Dimensi Group to DRB-HICOM Group	4,000	3,030	4,700
	BMMB	KHSB Marketing	Provision of rental of building space ⁽³⁾ by KHSB Marketing to BMMB Group	600	413	600
Total				143,872	105,799	142,750
Grand total				3,646,972	1,166,170	2,145,850

2.2.3.2 Proposed New Shareholders' Mandate

No.	DRB-HICOM and/or its subsidiary companies	Transacting related party	Nature of transaction	Estimated aggregate value of transaction during the Proposed Mandate Period (RM'000)
1.	EON Group	Prisma Dimensi Group	Supply and leasing of machineries and motor vehicles including accessories, spare parts as well as maintenance services by EON Group to Prisma Dimensi Group	1,853
2.	DRB-HICOM Group	Prisma Dimensi Group	Provision of rental of land ⁽³⁾ for parking and stockyard by Prisma Dimensi Group to DRB-HICOM Group	796
3.	EON Group	Altel Group	Development of Customer Relationship Management system and integration services by Altel Group to EON Group	1,902
Total				4,551

Notes:

- (1) The estimated transactions from 28 May 2025 (date of the forthcoming 35th AGM) are for the estimated validity period of one year and based on the best estimates by the management using historical trends and projected business transaction growth. Accordingly, the actual value transacted may vary from, exceed or be lower than, the estimates shown above.
- (2) The renewal of shareholders' mandate will not be sought for this transaction as the Company has consolidated the transaction under "Supply and leasing of machineries, motor vehicles including accessories, spare parts as well as maintenance services and bins by DRB-HICOM Group to MMC Group".

(3) The details of rental receivables and payables are as follows:

Company	Transacting Party	Address/Location	Description	Area	Period of tenancy/ Rental rate
DRB-HICOM Berhad Group	Alam Flora Group	Suite 4.1, Level 4, Wisma DRB-HICOM, No. 2, Jalan Usahawan U1/8, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of office space	13,100 Square feet	A period of two years and subject to renewal for a rental of RM45,850 per month
		Suite 4.2, Level 4, Wisma DRB-HICOM, No. 2, Jalan Usahawan U1/8, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of office space	3,800 Square feet	A period of two years and subject to renewal for a rental of RM13,300 per month
		Suite 4.6D, Level 4, Wisma DRB-HICOM, No. 2, Jalan Usahawan U1/8, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of office space	427 Square feet	A period of two years and subject to renewal for a rental of RM1,494.50 per month
		Suite 2.4, Level 2, Wisma DRB-HICOM, No. 2, Jalan Usahawan U1/8, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of office space	1,376 Square feet	A period of two years and subject to renewal for a rental of RM4,816 per month
		Suite 2.5A, Level 2, Wisma DRB-HICOM, No. 2, Jalan Usahawan U1/8, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of office space	3,954 Square feet	A period of two years and subject to renewal for a rental of RM13,839 per month
		Suite 4.3B, Level 4, Wisma DRB-HICOM, No. 2, Jalan Usahawan U1/8, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of office space	2,121 Square feet	A period of two years and subject to renewal for a rental of RM7,423.50 per month
		Suite 4.4A, Level 4, Wisma DRB-HICOM, No. 2, Jalan Usahawan U1/8, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of office space	2,500 Square feet	A period of two years and subject to renewal for a rental of RM8,750 per month
		Suite 4.4B, Level 4, Wisma DRB-HICOM, No. 2, Jalan Usahawan U1/8, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of office space	3,331 Square feet	A period of two years and subject to renewal for a rental of RM11,658.50 per month
		Suite 4.6B&C, Level 4, Wisma DRB-HICOM, No. 2, Jalan Usahawan U1/8, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of office space	3,117 Square feet	A period of two years and subject to renewal for a rental of RM10,909.50 per month

(3) The details of rental receivables and payables are as follows (cont'/-):

Company	Transacting Party	Address/Location	Description	Area	Period of tenancy/ Rental rate
DRB-HICOM Berhad Group	Alam Flora Group	Suite 2.2, Level 2, Wisma DRB-HICOM, No. 2, Jalan Usahawan U1/8, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of office space	5,734 Square feet	A period of two years and subject to renewal for a rental of RM20,069 per month
		Suite 4.4C, Level 4, Wisma DRB-HICOM, No. 2, Jalan Usahawan U1/8, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of office space	850 Square feet	A period of two years and subject to renewal for a rental of RM2,975 per month
		Suite 2-2, Level 2, EON Head Office Complex, No. 2, Persiaran Kerjaya, Taman Perindustrian Glenmarie, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of office space	5,600 Square feet	A period of one year [with an option to renew for another one year] for a rental of RM20,608 per month and service charges of RM7,560 per month
		Suite 2-4, Level 2, EON Head Office Complex, No. 2, Persiaran Kerjaya, Taman Perindustrian Glenmarie, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of office space	6,200 Square feet	A period of one year [with an option to renew for another one year] for a rental of RM22,816 per month and service charges of RM8,370 per month
		Amenities 1-1, Level 1, EON Head Office Complex, No. 2, Persiaran Kerjaya, Taman Perindustrian Glenmarie, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of storage space	628 square feet	A period of one year [with an option to renew for another one year] for a rental of RM2,311.04 per month and service charges of RM847.80 per month
		Amenities 1-2, Level 1, EON Head Office Complex, No. 2, Persiaran Kerjaya, Taman Perindustrian Glenmarie, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of storage space	789.25 square feet	A period of one year [with an option to renew for another one year] for a rental of RM2,904.44 per month and service charges of RM1,065.49 per month
DRB-HICOM Group	Prisma Dimensi Group	EON Complex No. 2, Persiaran Kerjaya, Taman Perindustrian Glenmarie, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of Building	86,826 square feet	A period of three years [with an option to renew for another three years] and subject to renewal for a rental of RM156,287 per month
		ACM Building Lot 3, Jalan Perusahaan Dua, Kawasan Perindustrian Batu Caves, 68100 Batu Caves, Selangor Darul Ehsan	Rental of Building	79,303 square feet	A period of three years [with an option to renew for another three years] and subject to renewal for a rental of RM95,164 per month

(3) The details of rental receivables and payables are as follows (cont'/-):

Company	Transacting Party	Address/Location	Description	Area	Period of tenancy/ Rental rate
DRB-HICOM Group	Prisma Dimensi Group	GRN 311148 Lot 62664 and GRN 311149 Lot 62665, both at Pekan HICOM, Daerah Petaling, Selangor Darul Ehsan	Rental of Land	approximately 444,732 square feet	A period of two years and subject to renewal for a rental of RM30,000 per month
		Ground, First and Second Floor, No 2, Jalan President FU1/F, Accentra Glenmarie, Seksyen U1, HICOM-Glenmarie Industrial Park, 40150 Shah Alam, Selangor Darul Ehsan	Rental of building space	7,680 Square feet	A period of three years and subject to renewal for a rental of RM19,800 per month
		PT 2037, PT 2038, PT 2039, PT2040, PT2087, PT 2088, PT2089, PT2090, Kawasan Lapang, PT 2091, PT 2092, PT 2095 and PT 2096 No. 2, Persiaran Kerjaya, Taman Perindustrian Glenmarie, Seksyen U1, 40150 Shah Alam Selangor Darul Ehsan	Rental of Land	122,400 Square feet	A period of two years [with an option to renew for another two years] and subject to renewal for a rental of RM61,200 per month
DRB-HICOM Group	Souq	Lot No. L3 Bazaar, Level 1, Souq Commercial Centre, Lot 3569, AlBukhary Complex, Jalan Tun Abdul Razak, Alor Setar, Kedah Darul Amin	Rental of building space	2,900 Square feet	A period of three years and subject to renewal for a rental of RM13,156.50 per month
		Levels 1 and 2, Souq East Wing, Souq Commercial Centre, AlBukhary Complex, Jalan Tun Abdul Razak, Alor Setar, Kedah Darul Amin	Rental of building space	35,992 Square feet	A period of three years and subject to renewal for a rental of RM28,793.60 per month
BMMB	KHSB Marketing	Ground, Mezzanine & Second Floor, Menara Dewan Perhimpunan Melayu Kedah DPMK, Lot 2242 & 1009 Lebuhraya Darul Aman, Alor Setar, Kedah Darul Amin	Rental of building space	8,883 Square feet	A period of three years and subject to renewal for a rental of RM42,638.40 per month

2.2.4 Review of procedures on RRPTs

The Board has established and adopted review procedures to ensure that RRPTs are undertaken at an arm's length, on normal commercial terms consistent with the Group's normal business practices and policies which are not more favourable to the Related Parties than those generally available to the public, and are not to the detriment of the minority shareholders, as follows:-

- (a) A list of Related Parties shall be circulated to the operating divisions and subsidiaries, for their reference in ensuring that all transactions with such Related Parties are undertaken on arm's length basis and on normal commercial terms which are not more favourable to the Related Parties than those generally available to the public. These include transacting at the prevailing market rates/prices of the service or product provider's usual commercial terms (including, where appropriate, preferential rates and discounts accorded for bulk purchases which are the same as those accorded for third-party bulk purchases), or otherwise in accordance with applicable industry norms.
- (b) Details of the Related Parties are to be collated and updated twice yearly and they will be distributed to all accountants in the DRB-HICOM Group for monitoring purposes to enable the Company to assess whether the RRPT warrant any announcement and/or shareholders' approval in a timely manner. At the same time, the Group Internal Audit & Integrity Division will conduct reviews on RRPT at various operating companies during their course of audit.
- (c) The Company will maintain a record of RRPTs carried out pursuant to the Proposed Shareholders' Mandate. The Board Audit Committee ("BAC") will review the said record on a quarterly basis to ensure that they are within the mandated amount. Additionally, other RRPTs entered into by the DRB-HICOM Group with related parties that are outside the shareholders' mandate, are also to be reviewed.

At least two (2) other contemporaneous transactions with unrelated third parties for similar products/services and/or quantities will be used as comparison, where possible, to determine whether the price and terms offered to/by the Related Party are fair and reasonable and comparable to those offered to/by the public for the same or substantially similar type of products/services and/or quantities. Where quotations or comparative pricing from unrelated third parties cannot be obtained, the transaction price will be determined by the DRB-HICOM Group based on its usual business practices to ensure that the RRPT is not detrimental to the DRB-HICOM Group and minority shareholders.

- (d) The annual internal audit plan shall incorporate a review of all RRPTs entered into to ensure that relevant approvals have been obtained and the review procedures in respect of such transactions are adhered to.
- (e) Should the BAC during its review form an opinion that any RRPTs are not being conducted in accordance with established terms and procedures and/or are not being conducted on an arm's length basis and on normal commercial terms or are detrimental to the interest of minority shareholders, it shall advise the Board and the Board shall then deliberate on an appropriate course of action to take.
- (f) There are no specific thresholds for approval of RRPTs within the Group. However, all RRPTs are subject to the approval of appropriate levels of authority set by the operating divisions.
- (g) The Board and the BAC shall continue to review the procedures as and when required, with the authority to delegate to individuals or committees within the Company as they deem appropriate.
- (h) All procurement to be undertaken by the Group are subject to relevant procurement processes under the Group Procurement Policy ("GPP").

The Board may at its discretion, adopt new review and disclosure procedures and/or amend the existing procedures to ensure that the RRPTs are at all times consistent with the Group's usual business practices and policies.

Further, where any Director has an interest (direct or indirect) in any related party transaction, such Director shall abstain from deliberation and voting on the matter. Where any member of the Board Audit Committee is interested in any transaction, that member shall abstain from deliberation and voting on any matter relating to any decision to be taken by the Board Audit Committee in respect of such transaction. Pursuant to Practice Note 12 of the MMLR, in a meeting to obtain the Proposed Shareholders' Mandate, the interested Director, the interested Major Shareholder or the Person Connected with a Director or Major Shareholder; and where it involves the interest of an interested person connected with a Director or Major Shareholder, such Director or Major Shareholder shall abstain from voting on the resolution approving the RRPTs. An interested Director or interested Major Shareholder must also ensure that the Person Connected with such Director or Major Shareholder shall abstain from voting on the resolution approving the transactions. Interested Directors shall also abstain from deliberating at board meetings in respect of the RRPTs in which they are interested. Disclosure will be made in the Annual Report 2024 on the aggregate value of transactions transacted during the financial year where the aggregate value is equal to or exceeds the applicable prescribed threshold under Paragraph 10.09(1) of MMLR. Shareholders' approval will be sought for the renewal of such mandate at subsequent AGM subject to a satisfactory review by the Board Audit Committee of its continued application to the RRPTs.

2.2.5 Excluded Transactions

Transactions with any Related Party, which do not fall within the ambit of the Proposed Shareholders' Mandate will be subject to other applicable provisions of MMLR, CA 2016 and/or any applicable law.

2.3 Statement by the BAC

The BAC of DRB-HICOM has considered the Review of Procedures mentioned in Section 2.2.4 above and is of the view that the Group has in place adequate procedures and processes to monitor, track and identify RRPTs in a timely and orderly manner, to ensure that all RRPTs will be undertaken on an arm's length basis and made in the ordinary course of business on terms which are not more favourable to the related parties than those generally available to the public, and are not detrimental to the minority shareholders of the Company.

The BAC reviews the summary of RRPTs transacted every quarter, which have been validated by the Group Internal Audit & Integrity Division. The BAC will also review the RRPT procedures and processes for the Group of companies, whenever the need arises.

2.4 Rationale and Benefits of the Proposed Shareholders' Mandate

The rationale and benefits of the Proposed Shareholders' Mandate are as follows:

- 2.4.1 To facilitate transactions with Related Parties which are in the ordinary course of business of the Group, undertaken on arms' length basis; fair, reasonable and on normal commercial terms; and on terms which are not more favourable to the Related Parties than those generally available to the public, and are not detrimental to the interests of the minority shareholders.
- 2.4.2 To meet the business needs of the Group on the best possible terms as well as explore beneficial business opportunities within the Group. The Group has long-standing business relationships with the Related Parties and the close cooperation has reaped mutual benefits which are expected to continue to be beneficial to the business of the Group.
- 2.4.3 The necessity to make frequent announcements to Bursa Securities and convene separate general meetings from time to time to seek shareholders' approval as and when such RRPTs occur as required under the MMLR will not arise. This will substantially reduce administrative time and expenses associated with the making of announcements or the convening of such meetings on an ad-hoc basis, without compromising the corporate objectives of the Group or adversely affecting the business opportunities available to the Group.

2.5 Interest of Directors, Major Shareholders and Persons Connected with them

Save as disclosed below, none of the Directors, Major Shareholders nor Persons Connected with them, have any interest, direct or indirect, in the Proposed Shareholders' Mandate:-

- (a) TSSM is an indirect Major Shareholder of the Company via his 90% shareholding in Etika Strategi, which in turn holds 55.92% equity interest in the Company as at the LPD;
- (b) Etika Strategi is a direct Major Shareholder of the Company via its 55.92% equity interest in the Company as at the LPD. TSSM holds 90% equity interest in Etika Strategi whilst the remaining 10% equity interest is held by his spouse, Puan Sri Sharifah Zarah binti Syed Kechik.

The interested Major Shareholders, namely TSSM and Etika Strategi will abstain from voting on the resolution approving the Proposed Shareholders' Mandate at the forthcoming AGM of the Company in respect of their direct and/or indirect shareholdings, if any.

The interested Major Shareholders named above have undertaken to ensure that the Persons Connected with them will abstain from voting on the resolution, deliberating or approving the Proposed Shareholders' Mandate at the forthcoming AGM of the Company in respect of their direct and/or indirect shareholdings, if any.

The shareholdings of the interested Major Shareholders in the Company as at the LPD are as follows:-

	Direct		Indirect	
	No. of DRB-HICOM Shares	%	No. of DRB-HICOM Shares	%
Etika Strategi	1,081,061,741	55.92	-	-
TSSM	-	-	1,081,061,741	55.92 ¹

Note: ¹Deemed interested by virtue of his interest in Etika Strategi pursuant to Section 8 of the CA 2016.

2.6 Approval Required

The Proposed Shareholders' Mandate is subject to the approval of the shareholders of the Company at the Company's forthcoming 35th AGM.

2.7 Mandated RRPTs which have exceeded 10% of the estimated value of transaction as disclosed in the Circular to Shareholders of the preceding year

There were no Mandated RRPTs which have exceeded 10% of the estimated value of transactions as disclosed in the Circular to Shareholders of the preceding year.

2.8 Amount Due and Owing to the DRB-HICOM Group by the Transacting Related Parties

The amount due and owing to the DRB-HICOM Group by the transacting related parties as at 31 December 2024 pursuant to the RRPTs which have exceeded the credit term are as follows:-

Company	Transacting related party	Nature of Recurrent Related Party Transaction ("RRPT")	Outstanding RRPT Receivables as at 31 December 2024 (which exceeded the credit term)	Outstanding RRPT Receivables as at 31 December 2024 which exceeded the credit term for the following periods:-			
				<1 Year	1 < 3 Years	3 < 5 Years	> 5 Years
				RM'000	RM'000	RM'000	RM'000
EON Group	Tradewinds Plantation Group	Supply of motor vehicles, accessories, spare parts, and maintenance services as well as leasing of motor vehicles by EON Group to Tradewinds Plantation Group	8,652	5,461	3,191	-	-
DRB-HICOM Group	MMC Group	Supply and leasing of machineries, motor vehicles including accessories, spare parts as well as maintenance services and bins by DRB-HICOM Group to MMC Group	2,968 ^(a)	2,967	1	-	-

Note: ^(a) As at LPD, the outstanding receivables of RM2.684 million have been received.

There were no interest and late payment charges imposed on the above-mentioned outstanding amount due by the related parties as the overdue sum were all trade in nature and payment was made in line with the Group's normal business practices. The Management is actively meeting and negotiating with the debtors for prompt settlement of the aforesaid outstanding amount including continuously following up with reminder letters and if necessary, to stop transacting with the related parties if the debts remain unsettled within a given timeline. However, the Board is confident that the outstanding amount is recoverable as the related parties are long-term business partners and have sound credit standing.

3. FINANCIAL EFFECTS OF THE PROPOSED SHAREHOLDERS' MANDATE

The Proposed Shareholders' Mandate does not have any effect on the share capital of the Company and will not have any financial effect on the earnings or the net tangible assets of the DRB-HICOM Group.

4. DIRECTORS' STATEMENT AND RECOMMENDATION

Having considered the rationale and benefits of the Proposed Shareholders' Mandate and after careful deliberation, the Directors are of the opinion that the Proposed Shareholders' Mandate is in the best interest of the DRB-HICOM Group.

Accordingly, the Directors recommend that the shareholders vote in favour of the resolution on the Proposed Shareholders' Mandate to be tabled at the forthcoming AGM of the Company.

5. AGM

The 35th AGM of the Company will be held at Glenmarie Ballroom, Glenmarie Hotel & Golf Resort, No. 1, Jalan Usahawan U1/8, Seksyen U1, 40250 Shah Alam, Selangor Darul Ehsan on Wednesday, 28 May 2025 at 10.00 a.m., for the purpose of considering and, if deemed fit, amongst others, passing the ordinary resolution, as Special Business to give effect to the Proposed Shareholders' Mandate.

The voting of the 35th AGM will be conducted by poll. If you are unable to participate at the AGM, please complete, sign and return the Form of Proxy in accordance with the instructions therein to the Share Registrar of the Company, Boardroom Share Registrars Sdn Bhd, at 11th Floor, Menara Symphony, No. 5, Jalan Professor Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan or alternatively, the Form of Proxy can be deposited electronically through the Share Registrar's website, Boardroom Smart Investor Portal at <https://investor.boardroomlimited.com> no later than Monday, 26 May 2025 at 10.00 a.m. Please refer to the Administrative Guide for further details.

The completion and lodging of the Form of Proxy will not preclude you from participating and voting in person at the AGM should you subsequently decide to do so and in such event, your Form of Proxy shall be deemed to have been revoked.

6. FURTHER INFORMATION

Shareholders are advised to refer to the attached Appendices for further information.

Yours faithfully,
For and on behalf of the Board of Directors of
DRB-HICOM BERHAD

DATO' IBRAHIM TAIB
Senior Independent Non-Executive Director

APPENDIX I

FURTHER INFORMATION

1. DIRECTORS' RESPONSIBILITY STATEMENT

This Circular has been reviewed and approved by the Directors of DRB-HICOM and they collectively and individually accept full responsibility for the accuracy of the information given herein and confirm that, after making all reasonable inquiries, to the best of their knowledge and belief, there are no false or misleading statements or other facts the omission of which could make any statement herein false or misleading.

2. MATERIAL CONTRACTS

As at the LPD, there are no material contracts (not being contracts entered into in the ordinary course of business) which have been entered into by the DRB-HICOM Group within two (2) years immediately preceding the date of this Circular.

3. MATERIAL LITIGATION, CLAIMS AND ARBITRATION

As at the LPD, neither DRB-HICOM nor its subsidiaries have engaged in any material litigation, claims or arbitration, either as a plaintiff or defendant, and, the Board of DRB-HICOM has no knowledge of any proceedings pending or threatened against DRB-HICOM or its subsidiaries or of any material facts likely to give rise to any proceedings which may materially and adversely affect the position or the business of the DRB-HICOM or its subsidiary companies.

4. DOCUMENTS FOR INSPECTION

Copies of the following documents are available for inspection at the registered office of DRB-HICOM at Level 5, Wisma DRB-HICOM, No. 2, Jalan Usahawan U1/8, Seksyen U1, 40150 Shah Alam, Selangor Darul Ehsan during normal business hours from Mondays to Fridays (except public holidays) for a period from the date of this Circular to the date of the forthcoming 35th AGM:-

- (i) Constitution of DRB-HICOM; and
- (ii) Audited consolidated financial statements of DRB-HICOM for the past two financial years ended 31 December 2023 and 31 December 2024.

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APPENDIX II

EXTRACT OF THE NOTICE OF THE 35TH AGM IN RELATION TO THE PROPOSED SHAREHOLDERS' MANDATE

SPECIAL BUSINESS

7. To consider and if thought fit, to pass the following Ordinary Resolution, with or without any modifications:

Proposed Renewal of Existing Shareholders' Mandate for Recurrent Related Party Transactions of a Revenue or Trading Nature and Proposed New Shareholders' Mandate for Additional Recurrent Related Party Transactions of a Revenue or Trading Nature ("Proposed Shareholders' Mandate") (Resolution 7)

"THAT in accordance with Paragraph 10.09 of the Main Market Listing Requirements ("MMLR") of Bursa Malaysia Securities Berhad ("Bursa Securities"), and subject to the Companies Act 2016 ("CA 2016"), the Constitution of the Company, other applicable laws, guidelines, rules and regulations, and the approvals of the relevant governmental and/or regulatory authorities, approval be hereby given to the Company and its subsidiary companies (collectively "DRB-HICOM Group") to enter into any of the recurrent related party transactions ("RRPTs") of a revenue or trading nature as set out in Section 2.2.3 of the Circular to Shareholders dated 29 April 2025, which are necessary for the day-to-day operations in the ordinary course of business of the DRB-HICOM Group, on normal commercial terms, which are not more favourable to the related parties than those generally available to the public, undertaken on an arm's length basis, and are not detrimental to the minority shareholders of the Company ("Shareholders' Mandate");

THAT the Shareholders' Mandate shall continue to be in force until:

- (a) the conclusion of the next AGM of the Company, at which time the authority will lapse, unless the authority is renewed by a resolution passed at such general meeting;
- (b) the expiration of the period within which the next AGM of the Company is required to be held pursuant to Section 340(2) of the CA 2016 (but shall not extend to such extension as may be allowed pursuant to Section 340(4) of the CA 2016); or
- (c) the Shareholders' Mandate is revoked or varied by an ordinary resolution passed by the shareholders of the Company at a general meeting;

whichever is the earlier;

AND THAT the Directors of the Company be hereby authorised to complete and do all such acts (including executing all such documents as may be required), as they may consider expedient or necessary to give effect to the Shareholders' Mandate."

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