



## **DRB-HICOM BERHAD**

Registration No. 199001011860 (203430-W)  
(Incorporated in Malaysia)

Interim Financial Report for the Financial Period  
Ended 30 September 2024

**INTERIM FINANCIAL REPORT ON UNAUDITED CONSOLIDATED RESULTS FOR THE FINANCIAL PERIOD ENDED 30 SEPTEMBER 2024**

The Board of Directors is pleased to announce the unaudited consolidated financial results of DRB-HICOM Group (“the Group”) for the financial quarter/period ended 30 September 2024.

**CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**

	Note	Financial Quarter 3 Months Ended		Financial Period 9 Months Ended	
		30.09.2024 RM'000	30.09.2023 RM'000	30.09.2024 RM'000	30.09.2023 RM'000
Revenue		4,133,736	3,996,174	12,225,030	12,081,262
Cost of sales and operating expenses		(3,987,926)	(3,935,350)	(11,905,166)	(11,813,898)
Other income		117,775	105,923	300,550	314,549
Other expenses		(129,633)	(5,936)	(163,339)	(83,527)
Profit from operations		133,952	160,811	457,075	498,386
Finance costs		(128,682)	(136,469)	(385,444)	(395,469)
Share of results of joint ventures (net of tax)		14,355	53,898	70,893	146,406
Share of results of associated companies (net of tax)		26,239	37,249	140,036	151,877
<b>PROFIT BEFORE TAXATION</b>	14	<b>45,864</b>	115,489	<b>282,560</b>	401,200
Taxation	19	(34,742)	5,236	(120,417)	(47,297)
<b>NET PROFIT FOR THE FINANCIAL QUARTER/PERIOD</b>		<b>11,122</b>	120,725	<b>162,143</b>	353,903
<b>OTHER COMPREHENSIVE INCOME/(LOSS)</b>					
<u>Items that will not be reclassified subsequently to profit or loss:</u>					
Net (loss)/gain on fair value changes of equity instruments: financial assets at fair value through other comprehensive income		(8,256)	3,634	1,804	2,151
Fair value adjustment on transfer of property, plant and equipment to investment properties		-	-	371	-
<u>Items that will be reclassified subsequently to profit or loss:</u>					
Net gain/(loss) on fair value changes of investment securities: financial assets at fair value through other comprehensive income		28,344	(4,667)	38,513	25,014
Currency translation differences of foreign operations		(2,780)	(526)	(675)	4,843
Share of other comprehensive loss of a joint venture		-	-	(511)	-

**CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (continued)**

	Note	Financial Quarter 3 Months Ended		Financial Period 9 Months Ended	
		30.09.2024 RM'000	30.09.2023 RM'000	30.09.2024 RM'000	30.09.2023 RM'000
<b>OTHER COMPREHENSIVE INCOME/(LOSS) (continued)</b>					
<u>Reclassification adjustments:</u>					
Transfer of realised gain on fair value changes of investment securities: financial assets at fair value through other comprehensive income upon disposal		<b>(8,507)</b>	(7,657)	<b>(19,997)</b>	(18,030)
Transfer of currency translation differences of a foreign subsidiary company to profit or loss upon disposal		-	(2,555)	-	(2,555)
<b>OTHER COMPREHENSIVE INCOME/(LOSS) FOR THE FINANCIAL QUARTER/PERIOD (NET OF TAX)</b>		<b>8,801</b>	<b>(11,771)</b>	<b>19,505</b>	11,423
<b>TOTAL COMPREHENSIVE INCOME FOR THE FINANCIAL QUARTER/PERIOD</b>		<b>19,923</b>	108,954	<b>181,648</b>	365,326
Net (loss)/profit for the financial quarter/period attributable to:					
Owners of the Company		<b>(5,293)</b>	70,800	<b>69,169</b>	212,416
Holders of Perpetual Sukuk		<b>9,357</b>	7,361	<b>27,869</b>	19,076
Non-controlling Interests		<b>7,058</b>	42,564	<b>65,105</b>	122,411
		<b>11,122</b>	120,725	<b>162,143</b>	353,903
Total comprehensive income for the financial quarter/period attributable to:					
Owners of the Company		<b>938</b>	62,725	<b>82,589</b>	221,017
Holders of Perpetual Sukuk		<b>9,357</b>	7,361	<b>27,869</b>	19,076
Non-controlling Interests		<b>9,628</b>	38,868	<b>71,190</b>	125,233
		<b>19,923</b>	108,954	<b>181,648</b>	365,326
Basic and diluted (loss)/earnings per share (sen):	25	<b>(0.27)</b>	3.66	<b>3.58</b>	10.99

The Condensed Consolidated Statement of Comprehensive Income should be read in conjunction with the Annual Audited Financial Statements for the financial year ended 31 December 2023 and the explanatory notes attached to the interim financial report.

**CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION**

	Note	As at 30.09.2024 RM'000	As at 31.12.2023 RM'000
<b>ASSETS</b>			
<b>NON-CURRENT ASSETS</b>			
Property, plant and equipment		5,105,723	5,230,596
Investment properties		449,866	447,676
Inventories		2,111,648	2,111,755
Joint ventures		528,051	593,299
Associated companies		1,046,884	987,521
Intangible assets		1,591,986	1,959,925
Deferred tax assets		341,790	332,879
Investment securities: financial assets at fair value through profit or loss			
- Banking		116,099	131,849
- Non-banking		6,379	6,379
Investment securities: financial assets at fair value through other comprehensive income			
- Banking		6,022,697	4,968,173
- Non-banking		68,956	68,956
Investment securities: financial assets at amortised cost			
- Banking		74,599	116,871
Trade and other receivables		1,600,864	1,706,447
Other assets		2,607	2,559
Banking related assets			
- Financing of customers		24,708,955	21,871,373
- Statutory deposit with Bank Negara Malaysia		664,809	583,809
		<b>44,441,913</b>	<b>41,120,067</b>
<b>CURRENT ASSETS</b>			
Inventories		2,198,291	2,427,374
Trade and other receivables		2,373,828	2,617,105
Investment securities: financial assets at fair value through profit or loss			
- Banking		-	5,112
- Non-banking		5,656	8,475
Investment securities: financial assets at fair value through other comprehensive income			
- Banking		1,613,296	1,434,039
Banking related assets			
- Cash and short-term funds		930,204	3,039,191
- Financing of customers		6,150,785	5,898,078
Bank balances and cash deposits		2,681,546	2,024,476
Derivative assets	22(a)	62,687	15,417
Sub-total		16,016,293	17,469,267
Assets related to disposal group held for sale		150,934	-
		<b>16,167,227</b>	<b>17,469,267</b>
<b>TOTAL ASSETS</b>		<b>60,609,140</b>	<b>58,589,334</b>

**CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION (continued)**

	Note	As at 30.09.2024 RM'000	As at 31.12.2023 RM'000
<b>EQUITY AND LIABILITIES</b>			
<b>EQUITY</b>			
Share capital		1,740,302	1,740,302
Reserves		5,711,167	5,862,297
<b>Equity attributable to Owners of the Company</b>		<b>7,451,469</b>	<b>7,602,599</b>
<b>Perpetual Sukuk</b>		<b>895,894</b>	<b>905,196</b>
<b>Redeemable Convertible Cumulative Preference Shares</b>		<b>669,266</b>	<b>669,266</b>
<b>Non-controlling Interests</b>		<b>1,335,116</b>	<b>1,440,018</b>
<b>TOTAL EQUITY</b>		<b>10,351,745</b>	<b>10,617,079</b>
<b>NON-CURRENT LIABILITIES</b>			
Deferred income		2,790	2,864
Trade and other payables		31,003	23,635
Lease liabilities		223,019	195,037
Long-term borrowings	21(c)	6,232,856	5,762,727
Redeemable Convertible Cumulative Preference Shares		804,429	769,181
Post-employment benefit obligations		3,196	3,238
Provision for liabilities and charges		209,469	213,535
Deferred tax liabilities		226,187	225,084
Banking related liabilities			
- Deposits from customers		554,149	1,116,172
- Deposits and placements of banks and other financial institutions		368,024	345,416
- Recourse obligation on financing sold to Cagamas		1,037,553	1,058,745
		<b>9,692,675</b>	<b>9,715,634</b>
<b>CURRENT LIABILITIES</b>			
Deferred income		4,052	4,024
Trade and other payables		4,304,744	4,817,219
Lease liabilities		74,575	91,426
Provision for liabilities and charges		219,167	234,610
Post-employment benefit obligations		128	232
Bank borrowings			
- Bank overdrafts	21(a)	912	1,093
- Others	21(b)	1,286,987	1,435,759
Banking related liabilities			
- Deposits from customers		34,106,024	31,452,047
- Deposits and placements of banks and other financial institutions		386,294	184,218
- Bills and acceptances payable		6,786	13,773
Derivative liabilities	22(a)	136,760	22,220
Sub-total		40,526,429	38,256,621
Liabilities related to disposal group held for sale		38,291	-
		<b>40,564,720</b>	<b>38,256,621</b>
<b>TOTAL LIABILITIES</b>		<b>50,257,395</b>	<b>47,972,255</b>
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>60,609,140</b>	<b>58,589,334</b>
<b>NET ASSETS PER SHARE ATTRIBUTABLE TO OWNERS OF THE COMPANY * (RM)</b>		<b>3.85</b>	<b>3.93</b>

\* Based on 1,933,237,051 ordinary shares in issue.

The Condensed Consolidated Statement of Financial Position should be read in conjunction with the Annual Audited Financial Statements for the financial year ended 31 December 2023 and the explanatory notes attached to the interim financial report.

**CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

	Share Capital		Non-distributable				Retained Earnings RM'000	Equity attributable to Owners of the Company RM'000	Perpetual Sukuk RM'000	Redeemable Convertible Cumulative Preference Shares ("RCCPS") RM'000	Non- controlling Interests RM'000	Total RM'000
	Number of Shares '000	Monetary Value RM'000	Merger Reserve RM'000	Currency Translation Differences RM'000	Fair Value through Other Comprehensive Income ("FVOCI") Reserve RM'000	Other Reserves RM'000						
<b>At 1 January 2024</b>	<b>1,933,237</b>	<b>1,740,302</b>	<b>1,214,085</b>	<b>6,520</b>	<b>(1,054)</b>	<b>277,853</b>	<b>4,364,893</b>	<b>7,602,599</b>	<b>905,196</b>	<b>669,266</b>	<b>1,440,018</b>	<b>10,617,079</b>
Net profit for the financial period	-	-	-	-	-	-	69,169	69,169	27,869	-	65,105	162,143
Other comprehensive income/(loss) for the financial period, net of tax	-	-	-	(664)	14,223	(139)	-	13,420	-	-	6,085	19,505
Total comprehensive income/(loss) for the financial period	-	-	-	(664)	14,223	(139)	69,169	82,589	27,869	-	71,190	181,648
Transfer of fair value changes recognised for equity instrument (elected as FVOCI) upon derecognition	-	-	-	-	(966)	-	966	-	-	-	-	-
Transfer of a subsidiary company's reserves	-	-	-	-	1,220	(4,322)	3,102	-	-	-	-	-
Effect of disposal of a subsidiary company	-	-	-	-	-	(1,224)	1,224	-	-	-	(322)	(322)
<u>Transaction with Owners</u>												
Distribution to holders of Perpetual Sukuk	-	-	-	-	-	-	(15,644)	(15,644)	(37,171)	-	(6,703)	(59,518)
Dividend paid to RCCPS holder	-	-	-	-	-	-	(169,744)	(169,744)	-	-	(169,067)	(338,811)
Final dividend in respect of financial year ended 31 December 2023	-	-	-	-	-	-	(48,331)	(48,331)	-	-	-	(48,331)
<b>At 30 September 2024</b>	<b>1,933,237</b>	<b>1,740,302</b>	<b>1,214,085</b>	<b>5,856</b>	<b>13,423</b>	<b>272,168</b>	<b>4,205,635</b>	<b>7,451,469</b>	<b>895,894</b>	<b>669,266</b>	<b>1,335,116</b>	<b>10,351,745</b>

**CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (continued)**

	Share Capital		Non-distributable				Retained Earnings RM'000	Equity attributable to Owners of the Company RM'000	Perpetual Sukuk RM'000	RCCPS RM'000	Non-controlling Interests RM'000	Total RM'000
	Number of Shares '000	Monetary Value RM'000	Merger Reserve RM'000	Currency Translation Differences RM'000	FVOCI Reserve RM'000	Other Reserves RM'000						
At 1 January 2023	1,933,237	1,740,302	1,214,085	4,600	(32,606)	238,309	4,201,025	7,365,715	354,020	669,266	1,299,400	9,688,401
Net profit for the financial period	-	-	-	-	-	-	212,416	212,416	19,076	-	122,411	353,903
Other comprehensive income for the financial period, net of tax	-	-	-	2,207	6,394	-	-	8,601	-	-	2,822	11,423
Total comprehensive income for the financial period	-	-	-	2,207	6,394	-	212,416	221,017	19,076	-	125,233	365,326
Transfer of fair value changes recognised for equity instrument (elected as FVOCI) upon derecognition	-	-	-	-	(231)	-	231	-	-	-	-	-
Transfer of a subsidiary company's reserves	-	-	-	-	-	19,505	(19,505)	-	-	-	-	-
Effect of changes in shareholding in a subsidiary company	-	-	-	-	-	-	2,826	2,826	-	-	1,174	4,000
Share subscription in a subsidiary company by a non-controlling interest shareholder	-	-	-	-	-	-	-	-	-	-	6,370	6,370
Sub-total carried forward	1,933,237	1,740,302	1,214,085	6,807	(26,443)	257,814	4,396,993	7,589,558	373,096	669,266	1,432,177	10,064,097

**CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY (continued)**

	Share Capital		Non-distributable				Retained Earnings RM'000	Equity attributable to Owners of the Company RM'000	Perpetual Sukuk RM'000	RCCPS RM'000	Non-controlling Interests RM'000	Total RM'000
	Number of Shares '000	Monetary Value RM'000	Merger Reserve RM'000	Currency Translation Differences RM'000	FVOCI Reserve RM'000	Other Reserves RM'000						
Sub-total brought forward	1,933,237	1,740,302	1,214,085	6,807	(26,443)	257,814	4,396,993	7,589,558	373,096	669,266	1,432,177	10,064,097
<u>Transactions with Owners</u>												
Net issuance of Perpetual Sukuk	-	-	-	-	-	-	-	-	442,742	-	105,000	547,742
Distribution to holders of Perpetual Sukuk	-	-	-	-	-	-	-	-	(23,754)	-	-	(23,754)
Final dividend in respect of financial year ended 31 December 2022	-	-	-	-	-	-	(38,665)	(38,665)	-	-	-	(38,665)
<b>At 30 September 2023</b>	<b>1,933,237</b>	<b>1,740,302</b>	<b>1,214,085</b>	<b>6,807</b>	<b>(26,443)</b>	<b>257,814</b>	<b>4,358,328</b>	<b>7,550,893</b>	<b>792,084</b>	<b>669,266</b>	<b>1,537,177</b>	<b>10,549,420</b>

The Condensed Consolidated Statement of Changes in Equity should be read in conjunction with the Annual Audited Financial Statements for the financial year ended 31 December 2023 and the explanatory notes attached to the interim financial report.

**CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS**

	<b>Financial Period 9 Months Ended 30.09.2024 RM'000</b>	<b>Financial Period 9 Months Ended 30.09.2023 RM'000</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net profit for the financial period	162,143	353,903
Adjustments:		
- Amortisation of intangible assets	354,916	241,363
- Depreciation of property, plant and equipment	513,355	517,091
- Finance costs	385,444	395,469
- Taxation	120,417	47,297
- Share of results of joint ventures (net of tax)	(70,893)	(146,406)
- Share of results of associated companies (net of tax)	(140,036)	(151,877)
- Others	133,693	29,935
Operating profit before working capital changes	1,459,039	1,286,775
Changes in working capital:		
Net increase in banking related assets	(3,290,803)	(3,375,156)
Net increase in banking related liabilities	2,309,651	3,276,363
Net decrease in assets	138,941	151,951
Net increase in liabilities	17,045	94,647
Net cash inflow from operations	633,873	1,434,580
Interest received	42,392	41,549
Tax paid, net of refund	(129,970)	(107,043)
Finance costs paid	(115,457)	(94,063)
Provision for liabilities and charges paid	(49,114)	(37,672)
Post-employment benefit obligations paid	(256)	(283)
Net cash inflow from operating activities	<b>381,468</b>	<b>1,237,068</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Acquisitions of investment securities	(6,000)	(16,576)
Acquisitions of investment securities by a banking subsidiary company (net)	(1,109,605)	(889,425)
Additional investment in a joint venture	-	(4,000)
Additional investment in an associated company	(2,295)	-
Dividends received from joint ventures	145,940	127,710
Dividends received from associated companies	94,450	88,230
Dividends received from other investments	3,397	-
Movement in fixed deposit placement with maturity profile more than 3 months	59,314	4,470
Net cash outflow from disposal of a subsidiary company	(459)	-
Net cash inflow from partial disposal of equity interest in a subsidiary company	-	26,689
Proceeds from disposal of an associated company	-	1,301
Proceeds from liquidation of an associated company	-	4,201
Proceeds from disposal of property, plant and equipment	3,959	33,305
Proceeds from disposal of partial equity interest in a subsidiary company	-	4,000
Proceeds from redemption of fund investments	9,000	26,576
Purchases of property, plant and equipment/intangible assets	(558,431)	(828,820)
Share subscription in a subsidiary company by non-controlling interest shareholder	-	6,370
Net cash outflow from investing activities	<b>(1,360,730)</b>	<b>(1,415,969)</b>

**CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS (continued)**

	<b>Financial Period 9 Months Ended 30.09.2024 RM'000</b>	<b>Financial Period 9 Months Ended 30.09.2023 RM'000</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Distribution to holders of Perpetual Sukuk	(59,518)	(23,754)
Dividends paid to shareholders	(48,331)	(38,665)
Dividends paid to RCCPS holder	(338,811)	-
Finance costs paid	(196,855)	(215,122)
Movement in bank balances and fixed deposits held as security/maintained as sinking fund	(309,991)	(46,388)
Net proceeds from issuance of Perpetual Sukuk	-	547,742
Payment of the principal portion of lease liabilities	(63,288)	(68,287)
Proceeds from bank borrowings	2,341,877	2,972,496
Proceed from recourse obligation on financing sold to Cagamas	202,234	500,000
Repayment of bank borrowings	(1,997,995)	(3,482,168)
Repayment of principal for recourse obligation on financing sold to Cagamas	(222,807)	(23,727)
Net cash (outflow)/inflow from financing activities	<b>(693,485)</b>	<b>122,127</b>
<b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>	<b>(1,672,747)</b>	<b>(56,774)</b>
Effects of foreign currency translation	(4,805)	2,646
CASH AND CASH EQUIVALENTS AS AT BEGINNING OF THE FINANCIAL PERIOD	4,650,314	3,005,741
<b>CASH AND CASH EQUIVALENTS AS AT END OF THE FINANCIAL PERIOD</b>	<b>2,972,762</b>	<b>2,951,613</b>
Cash and cash equivalents as at end of the financial period comprise the following:		
Bank balances and cash deposits	2,681,546	2,390,722
Banking related assets - cash and short-term funds	930,204	1,042,513
Bank overdrafts	(912)	(3,390)
	3,610,838	3,429,845
Less: Bank balances and fixed deposits held as security/sinking fund	(601,017)	(456,556)
Less: Fixed deposits with maturity profile of more than 3 months	(33,529)	-
Less: Bank balances in respect of Automotive Development Fund liabilities	(3,712)	(3,608)
Less: Collections held by a postal subsidiary company on behalf of third parties	(6,312)	(18,068)
Add: Cash and cash equivalents attributable to the disposal group held for sale	6,494	-
	<b>2,972,762</b>	<b>2,951,613</b>

The Condensed Consolidated Statement of Cash Flows should be read in conjunction with the Annual Audited Financial Statements for the financial year ended 31 December 2023 and the explanatory notes attached to the interim financial report.

## **EXPLANATORY NOTES TO THE INTERIM FINANCIAL REPORT**

### **1. BASIS OF PREPARATION**

The interim financial report is unaudited and has been prepared in accordance with Malaysian Financial Reporting Standards (“MFRS”) 134 *Interim Financial Reporting* and paragraph 9.22 of the Listing Requirements of Bursa Malaysia Securities Berhad. This interim financial report should be read in conjunction with the Group’s annual audited financial statements for the financial year ended 31 December 2023 and all the financial information is presented in RM and has been rounded to the nearest thousand unless otherwise stated.

### **2. CHANGES IN ACCOUNTING POLICIES**

The accounting policies and methods of computation adopted for the interim financial report are consistent with those adopted for the annual audited financial statements for the financial year ended 31 December 2023, except for the adoption of the following amendments to standards which are applicable to the Group with effect from 1 January 2024:

Amendments to MFRS 16	Lease Liability in a Sale and Leaseback
Amendments to MFRS 101	Classification of Liabilities as Current or Non-current
Amendments to MFRS 101	Non-current Liabilities with Covenants
Amendments to MFRS 107 and MFRS 7	Supplier Finance Arrangements

The adoption and application of the above amendments did not have any material impact on the financial statements of the Group.

### **3. SEASONALITY OR CYCLICALITY OF OPERATIONS**

The businesses of the Group were not materially affected by any seasonal or cyclical fluctuations during the financial period ended 30 September 2024.

### **4. ITEMS OF UNUSUAL NATURE, SIZE OR INCIDENCE**

There was no material item of an unusual nature, size or incidence affecting the assets, liabilities, equity, net income or cash flows during the financial period ended 30 September 2024.

### **5. CHANGES IN ESTIMATES**

There was no material change in the estimate of amounts reported in prior financial years that has a material effect on this interim financial report.

**6. ISSUANCE OR REPAYMENT OF DEBT AND EQUITY SECURITIES**

Other than the following issuance, there was no issuance or repayment of debt securities, share buy-backs, share cancellations, shares held as treasury shares, and resale of treasury shares for the financial period ended 30 September 2024.

On 28 May 2024, PONS Capital Berhad, an indirect wholly-owned subsidiary company of PROTON Holdings Berhad, issued RM500 million from its Sukuk Wakalah programme. The proceeds raised from the Sukuk Wakalah will be utilised to finance the company's expansion plans as well as working capital requirements. The Sukuk Wakalah is classified as secured long-term loans under Islamic financing.

**7. DIVIDEND PAID**

The shareholders approved a final dividend of 2.5 sen per share at the last Annual General Meeting held on 28 May 2024 in respect of the financial year ended 31 December 2023. The dividend of RM48,330,926 was paid on 27 June 2024.

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## 8. SEGMENTAL INFORMATION

The information on each of the Group's business segments for the financial period ended 30 September 2024 is as follows:

	<b>Automotive</b>	<b>Aerospace and Defence</b>	<b>Postal</b>	<b>Banking</b>	<b>Services</b>	<b>Properties</b>	<b>Investment Holding and Others</b>	<b>Group</b>
	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>	<b>RM'000</b>
<b>Revenue</b>								
Total revenue	8,470,514	584,045	790,038	1,609,930	755,546	130,900	18,843	12,359,816
Inter-segment revenue	(12,997)	-	(19,193)	(19,697)	(64,046)	(10)	(18,843)	(134,786)
External revenue	8,457,517	584,045	770,845	1,590,233	691,500	130,890	-	12,225,030
<b>Results</b>								
Segment profit/(loss)	266,398	14,107	(113,103)	196,616	27,920	40,232	38,182	470,352
Unallocated expenses								(57,788)
Interest income on short-term deposits	25,137	4,962	486	-	755	3,620	9,551	44,511
Finance costs	(121,227)	(4,092)	(9,440)	(61,888)	(8,715)	(41,165)	(138,917)	(385,444)
Share of results of joint ventures (net of tax)	70,893	-	-	-	-	-	-	70,893
Share of results of associated companies (net of tax)	139,921	-	-	-	115	-	-	140,036
Profit before taxation								282,560
Taxation	(44,532)	(9,859)	(2,069)	(34,657)	(19,982)	(8,057)	(1,261)	(120,417)
Net profit for the financial period								162,143
Attributable to:								
Owners of the Company								69,169
Holder of Perpetual Sukuk								27,869
Non-controlling Interests								65,105

## **9. PROPERTY, PLANT AND EQUIPMENT**

There is no revaluation of property, plant and equipment brought forward from the previous annual audited financial statements as the Group does not adopt a revaluation policy on its property, plant and equipment.

## **10. SUBSEQUENT EVENT**

There has not arisen in the interval between the end of this reporting period and the date of this announcement any item, transaction or event of a material and unusual nature that would likely to substantially affect the results of the operations of the Group.

## **11. CHANGES IN THE COMPOSITION OF THE GROUP DURING THE FINANCIAL PERIOD ENDED 30 SEPTEMBER 2024**

Save as disclosed below, there is no change in the composition of the Group during the current period under review.

- (a) On 3 January 2024, Suzuki Motorcycle Malaysia Sdn. Bhd. ("SMM"), an indirect 29% owned dormant associated company of the Group, was wound up. As a result, SMM ceased to be an indirect 29% owned associated company of the Group.
- (b) On 6 February 2024, Comtrac Sdn. Bhd. ("Comtrac"), an indirect wholly-owned subsidiary company of the Group, completed the transfer of 1,750,000 ordinary shares and 276,940 redeemable preference shares representing 35% equity interest in Glenmarie Cove Development Sdn. Bhd. ("GCD") to HICOM Berhad, an indirect wholly-owned subsidiary company of the Group, via an internal re-organisation. As a result, GCD became a wholly-owned subsidiary company of HICOM Berhad.
- (c) On 26 February 2024, Pos Malaysia & Services Holdings Berhad, an indirect 53.50% owned subsidiary company of the Group, completed the acquisition of 100% equity interest in Prima Pegun Sdn. Bhd. ("Prima Pegun") from CIMB Islamic Trustee Berhad for a cash consideration of RM2. As a result, Prima Pegun became an indirect 53.50% owned subsidiary company of the Group.
- (d) On 28 February 2024, HICOM Holdings Berhad ("HHB"), a direct wholly-owned subsidiary company of the Group, completed the disposal of 9,000,000 ordinary shares and 147,910 preference shares in Comtrac to Ng Tet Min for a cash consideration of RM2. As a result, Comtrac ceased to be an indirect wholly-owned subsidiary company of the Group.
- (e) On 28 May 2024, DRB-HICOM SPV (Labuan) Limited, a direct wholly-owned subsidiary company of the Group, was voluntarily wound up via members' voluntary winding up, and as a result, ceased to be a subsidiary company of the Group.
- (f) On 29 May 2024, AHTV Ventures Sdn. Bhd. ("AHTV Ventures") was incorporated by HHB, and as a result, AHTV Ventures became an indirect wholly-owned subsidiary company of the Group.

**11. CHANGES IN THE COMPOSITION OF THE GROUP DURING THE FINANCIAL PERIOD ENDED 30 SEPTEMBER 2024 (continued)**

- (g) On 30 July 2024, AHTV Ventures entered into a joint venture agreement with Geely International Holdings (Malaysia) Sdn. Bhd. to incorporate a joint venture company, AHTV Alliance Sdn. Bhd. (“AHTV Alliance”) and as a result, AHTV Alliance became an indirect 50.10% owned joint venture company of the Group.
- (h) On 1 August 2024, Pos Logistics Berhad (“PLB”), an indirect 53.50% owned subsidiary company of the Group, completed the acquisition of 100% equity interest in PNSL Risk Management Sdn. Bhd. (“PNSL Risk Management”) from PNSL Berhad, the wholly-owned subsidiary company of PLB, for a cash consideration of RM500,000 via an internal re-organisation. As a result, PNSL Risk Management became a direct wholly-owned subsidiary company of PLB.
- (i) On 1 August 2024, Pos Malaysia Berhad, a direct 53.50% owned subsidiary company of the Group, disposed of its entire 50.00% equity interest in Pospay Exchange Sdn. Bhd. (“Pospay”) to Fask Capital Sdn. Bhd. for a cash consideration of RM1. As a result, Pospay ceased to be an indirect 26.75% owned associated company of the Group.

**12. CONTINGENT LIABILITIES AND CONTINGENT ASSETS**

There has been no material change in contingent liabilities or contingent assets from what was reported in the last annual audited financial statements.

**13. COMMITMENTS AND CONTINGENT LIABILITIES OF BANK MUAMALAT MALAYSIA BERHAD**

Risk Weighted Exposures of Bank Muamalat Malaysia Berhad are as follows:

	<b>As at 30.09.2024</b>		
	<b>Principal Amount RM'000</b>	<b>Credit Equivalent Amount RM'000</b>	<b>Total Risk Weighted Amount RM'000</b>
<b>Contingent liabilities</b>			
Direct credit substitutes	528,038	528,038	516,650
Trade-related contingencies	669,037	133,807	887
Transaction-related contingencies	440,699	220,350	209,103
<b>Commitments</b>			
Credit extension commitment:			
- Maturity within one year	953,238	190,648	141,200
- Maturity exceeding one year	1,383,822	691,911	372,826
Other miscellaneous commitments & contingencies	311,944	49,909	37,432

**13. COMMITMENTS AND CONTINGENT LIABILITIES OF BANK MUAMALAT MALAYSIA BERHAD (continued)**

Risk Weighted Exposures of Bank Muamalat Malaysia Berhad are as follows: (continued)

	As at 30.09.2024		
	Principal Amount RM'000	Credit Equivalent Amount RM'000	Total Risk Weighted Amount RM'000
<b>Islamic derivative financial Instruments</b>			
Foreign exchange related contracts	1,555,048	86,791	36,033
	5,841,826	1,901,454	1,314,131

No material loss is anticipated as these amounts arose in Bank Muamalat Malaysia Berhad's business, where it makes various commitments and incurs certain contingent liabilities with legal recourse to its customers.

**14. PROFIT BEFORE TAXATION**

Profit before taxation is arrived at after charging/(crediting) the following:

	Financial Quarter 3 Months Ended		Financial Period 9 Months Ended	
	30.09.2024 RM'000	30.09.2023 RM'000	30.09.2024 RM'000	30.09.2023 RM'000
Allowance for financing of customers (net of write-back/recovered)	18,472	18,742	89,052	53,608
Amortisation of intangible assets	121,040	86,057	354,916	241,363
Depreciation of property, plant and equipment	171,206	177,331	513,355	517,091
Finance costs	128,682	136,469	385,444	395,469
Impairment loss of:				
- investment securities	42,873	495	44,502	532
- property, plant and equipment	367	-	367	-
Marked to market loss/(gain) on derivatives (net)	80,266	(936)	67,270	(43,748)
Write-down of inventories (net)	6,887	84,787	32,191	74,949
Write-off/(write-back) of property, plant and equipment	209	(7,532)	632	(7,461)

**14. PROFIT BEFORE TAXATION (continued)**

Profit before taxation is arrived at after charging/(crediting) the following: (continued)

	Financial Quarter 3 Months Ended		Financial Period 9 Months Ended	
	30.09.2024 RM'000	30.09.2023 RM'000	30.09.2024 RM'000	30.09.2023 RM'000
Gain on disposal of (net):				
- investment securities	(4,662)	(7,657)	(13,883)	(18,048)
- partial equity interest in a former subsidiary company	-	(5,099)	-	(5,099)
- property, plant and equipment	(495)	(1,120)	(859)	(2,729)
- a subsidiary company	-	-	(87)	-
- an associated company	-	(1,301)	-	(1,301)
(Gain)/loss on fair value adjustment of investment securities (net)	(4,984)	5,687	(11,908)	935
Interest income on short-term deposits	(12,797)	(17,963)	(44,511)	(44,239)
Unrealised foreign exchange differences (net)	(16,878)	3,580	(16,735)	20,022
Write-back of expected credit losses (net)	(4,901)	(3,340)	(10,845)	(13,255)

**15. REVIEW OF PERFORMANCE**

**15.1 Revenue**

	Group Business Sectors	Financial Quarter 3 Months Ended		Variance		Financial Period 9 Months Ended		Variance	
		30.09.2024 RM'000	30.09.2023 RM'000	RM'000	% +/-	30.09.2024 RM'000	30.09.2023 RM'000	RM'000	% +/-
(i)	Automotive	2,868,582	2,885,966	(17,384)	-0.6	8,457,517	8,760,367	(302,850)	-3.5
(ii)	Aerospace and Defence	189,988	157,985	32,003	20.3	584,045	470,825	113,220	24.0
(iii)	Postal	239,097	264,987	(25,890)	-9.8	770,845	811,378	(40,533)	-5.0
(iv)	Banking	554,998	453,332	101,666	22.4	1,590,233	1,260,102	330,131	26.2
(v)	Services	255,377	204,876	50,501	24.6	691,500	609,933	81,567	13.4
(vi)	Properties	25,694	29,028	(3,334)	-11.5	130,890	168,657	(37,767)	-22.4
	<b>Total</b>	<b>4,133,736</b>	<b>3,996,174</b>	<b>137,562</b>	<b>3.4</b>	<b>12,225,030</b>	<b>12,081,262</b>	<b>143,768</b>	<b>1.2</b>

## **15. REVIEW OF PERFORMANCE (continued)**

### **15.1 Revenue (continued)**

For the current quarter ended 30 September 2024, the Group's revenue increased by 3.4% to RM4.13 billion compared to RM4.00 billion in the corresponding quarter ended 30 September 2023, mainly attributable to higher sales from the Banking, Services, and Aerospace and Defence sectors. However, the increase in revenue was partially offset by lower revenue from the Postal, Automotive and Properties sectors.

The revenue for the nine months ended 30 September 2024 was RM12.23 billion, which remained relatively stable, with a marginal increase of 1.2%, as compared with the corresponding period ended 30 September 2023.

#### **(i) Automotive Sector**

The decline in revenue was primarily due to lower sales volume of Proton vehicles and lower revenue from manufacturing & engineering and automotive distribution companies.

#### **(ii) Aerospace and Defence Sector**

The Aerospace and Defence sector recorded higher revenue, mainly due to increased product deliveries of single-aisle aircraft and certain aircraft parts.

#### **(iii) Postal Sector**

The Postal sector recorded lower revenue mainly driven by lower international business and bulk mail volume under the mail business segment due to lower cross-border volume amidst an industry-wide slowdown.

#### **(iv) Banking Sector**

The Banking sector achieved higher revenue due to higher financing income, driven by growth in financing volume attributed to sustainable growth and an expanding customer base.

#### **(v) Services Sector**

The Services sector recorded higher revenue, mainly contributed by the in-flight catering business with a higher number of meals prepared, and the ground handling business, which is in line with the rising number of flights.

#### **(vi) Properties Sector**

The Properties sector recorded lower revenue primarily due to lower revenue from the construction projects. However, this was partially offset by higher revenue from property development projects.

## **15. REVIEW OF PERFORMANCE (continued)**

### **15.2 Profit Before Tax**

The Group's pre-tax profit declined to RM45.86 million for the current quarter ended 30 September 2024, compared to RM115.49 million in the corresponding quarter ended 30 September 2023. The lower financial results were mainly due to a reduced share of results from joint ventures and associated companies under the Automotive Distribution sector, driven by lower vehicle sales volume and a higher mark-to-market loss on derivatives amounting to RM80.27 million in the current quarter.

For the nine months ended 30 September 2024, the Group posted a lower pre-tax profit of RM282.56 million compared to RM401.20 million in the corresponding period ended 30 September 2023. The decline was mainly attributed to lower profits from the Automotive, Banking, and Services sectors, as well as higher losses from the Postal sector due to reduced revenue from international business and mail volumes handled during the period. However, this was partially offset by higher profits from the Properties and Aerospace and Defence sectors.

## **16. COMPARISON WITH THE PRECEDING QUARTER'S RESULTS**

The Group recorded a higher pre-tax profit of RM45.86 million for the current quarter ended 30 September 2024, compared to RM25.93 million in the preceding quarter ended 30 June 2024. This increase was primarily due to reduced losses in the Postal sector and improved performance in the Automotive sector, particularly from manufacturing & engineering companies, despite lower profits in other sectors.

## **17. PROSPECTS FOR THE FINANCIAL YEAR ENDING 31 DECEMBER 2024**

The Malaysian economy is expected to sustain growth, driven by resilient domestic demand and rising exports. Bank Negara Malaysia's decision to maintain the Overnight Policy Rate at 3% provides an accommodative environment for businesses to grow, while stimulating domestic consumption to maintain economic resilience. However, the recently concluded U.S Presidential Elections 2024 may influence geopolitical risk and global trade dynamics, as well as potential shifts in monetary and fiscal policy.

As PROTON builds momentum with improved sales performance in the third quarter, the company is set to debut Malaysia's first electric vehicle ("EV"), known as Proton e.MAS 7. This SUV model equipped with advanced technology and sustainable features, marks a significant milestone toward Malaysia's green mobility aspirations. The Proton e.MAS 7 has been showcased to thousands of prospective buyers during a nationwide tour, with pre-bookings available in advance of its official launch by year-end. This new addition is set to further elevate PROTON's market presence, while reinforcing the Group's commitment towards sustainable innovation.

**17. PROSPECTS FOR THE FINANCIAL YEAR ENDING 31 DECEMBER 2024 (continued)**

DRB-HICOM's strategic focus on digital transformation extends across multiple business sectors, including Banking and Postal sectors aimed to optimise operational efficiency. For other business sectors such as Aerospace and Defence, Services, and Properties, the Group remains committed to its strategy in strengthening business resilience and long-term stability.

The Group maintains a satisfactory outlook for the financial year ending 31 December 2024.

**18. PROFIT FORECAST OR PROFIT GUARANTEE**

The Group has not issued any profit forecast or profit guarantee for the current financial period in a public document.

**19. TAXATION**

Taxation comprises the following:

	Financial Quarter 3 Months Ended		Financial Period 9 Months Ended	
	30.09.2024 RM'000	30.09.2023 RM'000	30.09.2024 RM'000	30.09.2023 RM'000
Current taxation	43,277	37,261	133,422	85,868
Deferred taxation	(8,535)	(42,497)	(13,005)	(38,571)
<b>Total</b>	<b>34,742</b>	<b>(5,236)</b>	<b>120,417</b>	<b>47,297</b>

For the financial period ended 30 September 2024, the taxation charge arose mainly from certain profit-making subsidiary companies and certain expenses, which were not deductible for income tax purposes.

**20. STATUS OF CORPORATE PROPOSALS**

On 21 May 2024, Pos Logistics Berhad ("PLB"), an indirect 53.50% owned subsidiary company of the Group, entered into a Share Sale and Purchase Agreement ("SPA") in relation to the disposal of its entire equity interest in PNSL Berhad to SWA Shipping Sdn. Bhd. ("SWA") for an indicative total consideration of RM123.20 million.

On 19 August 2024, all the Conditions Precedent were fulfilled and the SPA became unconditional on the same date ("Unconditional Date"). PLB and SWA had mutually agreed to amend the completion date from within 21 days of the Unconditional Date to within 111 days for the parties to complete the disposal.

**21. BORROWINGS**

Total Group borrowings are as follows:

	<b>As at 30.09.2024 RM'000</b>
<b>Short-Term Borrowings</b>	
<b>(a) Bank overdrafts - Secured</b>	<b>912</b>
<b>(b) Others</b>	
<u>Secured</u>	
Bankers acceptances	41,766
Revolving credits	83,143
Short-term loans	36,108
Hire purchase - portion repayable within 12 months	22,972
Long-term loans - portion repayable within 12 months	23,369
Long-term loans under Islamic financing - portion repayable within 12 months	464,850
Sub-total	672,208
<u>Unsecured</u>	
Bankers acceptances	423,607
Revolving credits	181,500
Long-term loans under Islamic financing - portion repayable within 12 months	9,672
Sub-total	614,779
<b>Total</b>	<b>1,286,987</b>
<b>(c) Long-Term Borrowings</b>	
<u>Secured</u>	
Hire purchase	78,105
- portion repayable within 12 months	(22,972)
	55,133
Long-term loans	295,455
- portion repayable within 12 months	(23,369)
	272,086
Long-term loans under Islamic financing	5,571,373
- portion repayable within 12 months	(464,850)
	5,106,523

**21. BORROWINGS (continued)**

	<b>As at 30.09.2024 RM'000</b>
<b>(c) Long-Term Borrowings (continued)</b>	
<u>Unsecured</u>	
Long-term loans under Islamic financing - portion repayable within 12 months	808,786 (9,672)
	799,114
<b>Total</b>	<b>6,232,856</b>
<b>Grand Total</b>	<b>7,520,755</b>

(d) As disclosed in Note 6 on page 11, PONS Capital Berhad, an indirect wholly-owned subsidiary company of PROTON Holdings Berhad, issued RM500 million from its Sukuk Wakalah programme. The Sukuk Wakalah is classified as secured long-term loans under Islamic financing.

(e) The above borrowings are denominated in Ringgit Malaysia ("RM"). Included in the liabilities related to the disposal group held for sale are borrowing liabilities, which include foreign currency borrowings translated to their RM equivalent as disclosed below:

	Short-Term			Long-Term			Total		
	Foreign currency	Foreign '000	RM '000	Foreign currency	Foreign '000	RM '000	Foreign currency	Foreign '000	RM '000
<b>As at 30 September 2024</b>									
<b>Secured</b>									
Short-term loans	USD	2,004	8,267	-	-	-	USD	2,004	8,267
Term loans under Islamic financing	USD	4,265	17,594	USD	615	2,538	USD	4,880	20,132
<b>Total</b>			<b>25,861</b>			<b>2,538</b>			<b>28,399</b>

**22. OUTSTANDING DERIVATIVES**

- (a) Derivatives outstanding as at 30 September 2024 consist mainly of currency forward foreign exchange contracts, currency swaps foreign exchange contracts and share put option, which are measured at their fair values together with their corresponding contract/notional amounts as below:

	<b>Contract/ Notional Value RM'000</b>	<b>Fair value</b>	
		<b>Assets RM'000</b>	<b>Liabilities RM'000</b>
Currency forward foreign exchange contracts	1,742,869	7,009	136,383
Currency swaps foreign exchange contracts	502,634	54,052	377
Share put option	1,626	1,626	-
	<b>2,247,129</b>	<b>62,687</b>	<b>136,760</b>

There has been no significant change for the financial derivatives in respect of the following since the last financial year ended 31 December 2023:

- (i) the credit risk, market risk and liquidity risk associated with these financial derivatives;
  - (ii) the cash requirements of the financial derivatives; and
  - (iii) the policy in place for mitigating or controlling the risks associated with these financial derivatives.
- (b) Disclosure of gain arising from fair value changes of financial derivatives

During the financial period ended 30 September 2024, the Group recognised a total net loss of RM67.27 million arising from the fair value changes on the currency forward foreign exchange contracts, currency swaps foreign exchange contracts and share put option, which are marked to market as at 30 September 2024.

**23. MATERIAL LITIGATION**

Save as disclosed below, there is no other material litigation as at the date of this report.

The Inland Revenue Board of Malaysia (“IRB”) had, on 30 August 2024, served a Notice of Assessment (“Notice”) on DRB-HICOM’s wholly-owned subsidiary company, HICOM Holdings Berhad (“HHB”), for the year of assessment 2020, amounting to RM246,245,935.49 (including penalty). The Notice was issued following the IRB’s decision to treat a gain from the disposal of a long-term investment in a subsidiary by HHB as income subject to tax under Section 4(a) of the Income Tax Act 1967.

HHB has filed formal appeals against the assessment, including an application for Judicial Review with the High Court on 7 November 2024. The High Court has scheduled the leave hearing for the Judicial Review on 13 January 2025.

Upon consulting its tax counsel and solicitors, the Group is of the view that valid legal grounds exist to defend against the Notice. Consequently, no provision is required for the potential tax liability as of the reporting date.

**24. DIVIDEND**

No interim dividend has been declared in the financial period ended 30 September 2024.

**25. (LOSS)/EARNINGS PER SHARE**

The basic and diluted (loss)/earnings per share is calculated by dividing the Group’s net (loss)/profit attributable to Owners of the Company by the number of ordinary shares in issue during the financial quarter/period:

	<b>Financial Quarter 3 Months Ended</b>		<b>Financial Period 9 Months Ended</b>	
	<b>30.09.2024</b>	<b>30.09.2023</b>	<b>30.09.2024</b>	<b>30.09.2023</b>
Net (loss)/profit attributable to Owners of the Company (RM’000)	(5,293)	70,800	69,169	212,416
Number of ordinary shares in issue (’000)	1,933,237	1,933,237	1,933,237	1,933,237
Basic and diluted (loss)/earnings per share (sen)	<b>(0.27)</b>	<b>3.66</b>	<b>3.58</b>	<b>10.99</b>

**DRB-HICOM BERHAD**  
199001011860 (203430-W)  
(Incorporated in Malaysia)

**26. AUDIT REPORT OF THE PRECEDING ANNUAL FINANCIAL STATEMENTS**

The audit report of the Group's preceding audited annual financial statements was not subject to any qualification.

BY ORDER OF THE BOARD

SABARINA LAILA BINTI MOHD HASHIM  
SSM PC No.: 201908001661  
LS No.: 0004324  
Company Secretary

Shah Alam  
21 November 2024