DRB-HICOM 1QFY2021 Financial Results Quarter Ended 31 March 2021

Disclaimer

This presentation is not and does not constitute an offer, invitation, solicitation or recommendation to subscribe for, or purchase, any securities and neither this presentation nor anything contained in it shall form the basis of, or be relied on in connection with any contract or commitment or investment decision.

This presentation has been prepared solely for use at this presentation. By your continued attendance at this presentation, you are deemed to have agreed and confirmed to DRB-HICOM Berhad (the "Company") that: (a) you agree not to trade in any securities of the Company or its respective affiliates until the public disclosure of the information contained herein; and (b) you agree to maintain absolute confidentiality regarding the information disclosed in this presentation until the public disclosure of such information, or unless you have been otherwise notified by the Company.

Reliance should not be placed on the information or opinions contained in this presentation or on its completeness. This presentation does not take into consideration the investment objectives, financial situation or particular needs of any particular investor.

No representation or warranty, express or implied, is made as to the fairness, accuracy, completeness or correctness of the information, opinions and conclusions contained in this presentation. None of the Company and its affiliates and related bodies corporate, and their respective officers, directors, employees and agents disclaim any liability (including, without limitation, any liability arising from fault or negligence) for any loss arising from any use of this presentation or its contents or otherwise arising in connection with it.

This presentation contains projections and "forward-looking statements" relating to the Company's business and the sectors in which the Company operates. These forward-looking statements include statements relating to the Company's performance. These statements reflect the current views of the Company with respect to future events and are subject to certain risks, uncertainties and assumptions. It is important to note that actual results could differ materially from those anticipated in these forward looking statements. The Company does not undertake to inform you of any matters or information which may come to light or be brought to the Company's attention after the date hereof.

The forecasts and other forward-looking statements set out in this presentation are based on a number of estimates and assumptions that are subject to business, economic and competitive uncertainties and contingencies, with respect to future business decisions, which are subject to change and in many cases outside the control of the Company. The directors and officers of the Company believe that they have prepared the forecasts with due care and attention and consider all best estimates and assumptions when taken as a whole to be reasonable at the time of preparing the presentation. However, the Company's forecasts presented in this presentation may vary from actual financial results, and these variations may be material and, accordingly, neither the Company nor its directors or officers can give any assurance that the forecast performance in the forecasts or any forward-looking statement contained in this presentation will be achieved. Details of the forecasts and the assumptions on which they are based are set out in the presentation.

This presentation may not be copied or otherwise reproduced without the written consent of DRB-HICOM Berhad.

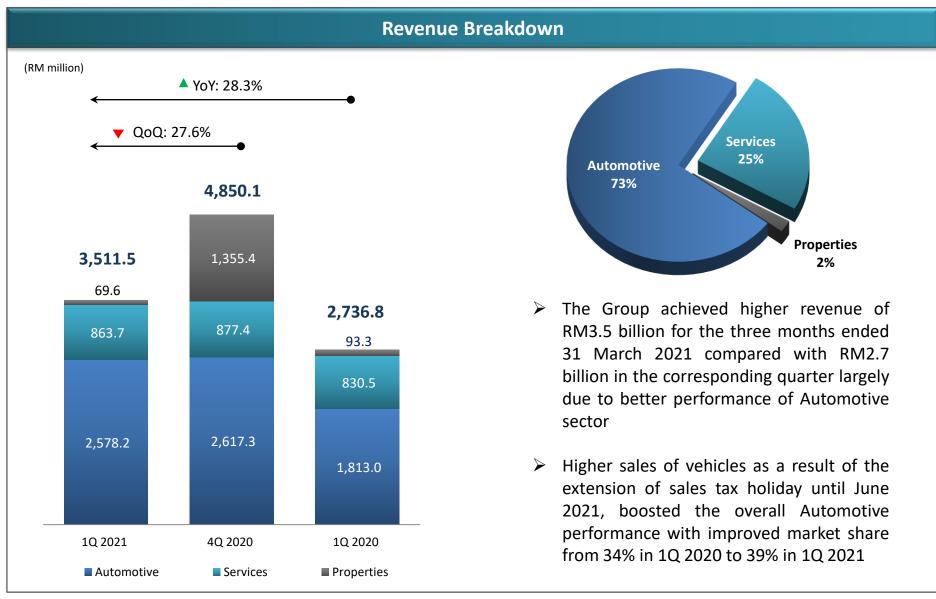
Key Highlights

For Financial Performance 1Q FY2021

		1Q FY2021	4Q FY2020	1Q FY2020	YoY 1Q FY2021 vs 1Q FY2020
\$	Revenue	RM3,511.5 mil	RM4,850.1 mil	RM2,736.8 mil	▲ 28.3%
(5)	Profit/(Loss) Before Tax	RM36.3 mil	RM948.7 mil	RM(185.3) mil	▲ >100%
	Automotive Market Share	39% Jan to Mar 2021 DRB-HICOM : 53,914 units Malaysia TIV : 139,499 units	36% Oct to Dec 2020 DRB-HICOM : 66,979 units Malaysia TIV : 187,963 units	34% Jan to Mar 2020 DRB-HICOM : 36,213 units Malaysia TIV : 106,428 units	▲ 5.0%
φ¢ (\$	Share Price	RM1.92 as at 31 March 2021	RM2.08 as at 31 December 2020	RM1.32 as at 31 March 2020	▲ 45.5%
(\$)	Net Assets per Share	RM3.91 Shareholders' Equity: 7,550.8 mil Ordinary Shares : 1,933.2 mil	RM3.92 Shareholders' Equity: 7,579.7 mil Ordinary Shares : 1,933.2 mil	RM3.52 Shareholders' Equity: 6,811.1 mil Ordinary Shares : 1,933.2 mil	▲ 11.1%
\$ 1	Total Assets	RM44.2 bil	RM45.6 bil	RM42.9 bil	3 .0%

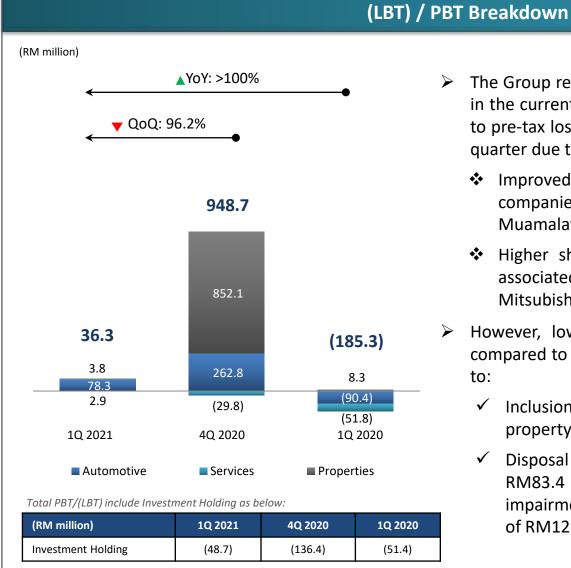
Revenue

For the Financial Year Ended 31 March 2021



Profit / (Loss) Before Tax

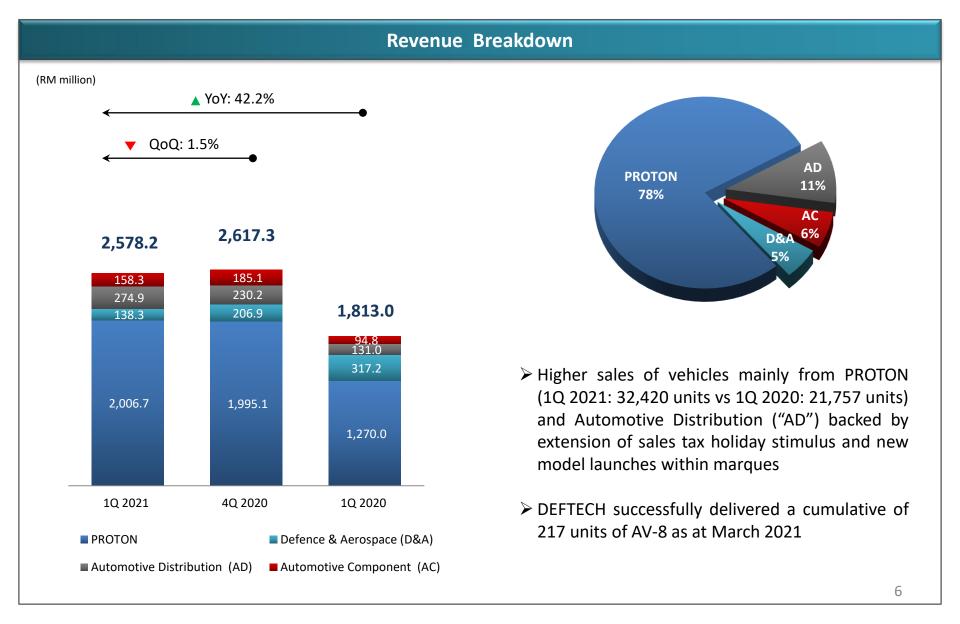
For the Financial Period Ended 31 March 2021



- ➤ The Group registered a pre-tax profit of RM36.3 million in the current quarter ended 31 March 2021 compared to pre-tax loss of RM185.3 million in the corresponding quarter due to the following:
 - Improved financial results of operating subsidiary companies mainly from PROTON and Bank Muamalat
 - Higher share of results from joint ventures and associated companies mainly from Honda and Mitsubishi
 - However, lower profit registered in current quarter compared to preceding quarter of RM948.7 million due to:
 - ✓ Inclusion of exceptional gains on disposal of property assets of RM862.6 million
 - Disposal of World Cargo Airline Sdn. Bhd. of RM83.4 million which was partially offset by impairment loss of goodwill and intangible assets of RM123.3 million

Operational Highlights

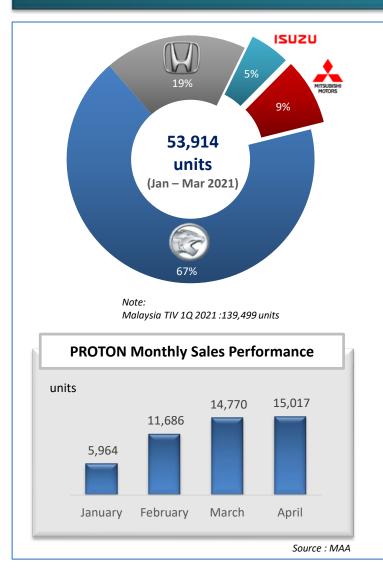
Automotive



PROTON Continue Strong Momentum in 1Q 2021

Achieved best sales month since September 2013

DRB-HICOM Market Share: 39%





- ➤ PROTON's strong momentum continued in 1Q 2021 with 32,420 units sold (improved market share of 23.2%) against 21,757 units (market share of 20.7%) recorded in the same period last year
- ➤ PROTON's two SUV models continued to be the best-selling SUVs in Malaysia with a combined total of 12,500 units delivered, as the company's new production line in Tanjung Malim ramped up its production
- > Strong sales performance were contributed by four PROTON models which achieved sales leadership in their respective classes:

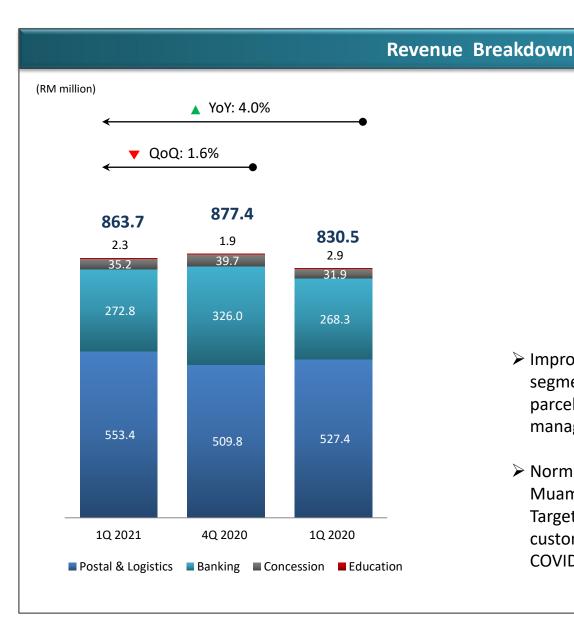
❖ Saga (A-segment sedan)❖ X50 (B-segment SUV)

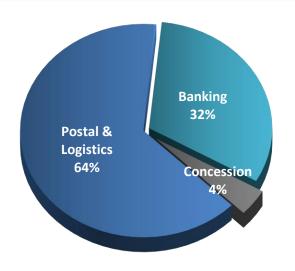
❖ X70 (Best-selling SUV in Malaysia)

Persona (B-segment sedan)

Operational Highlights

Services

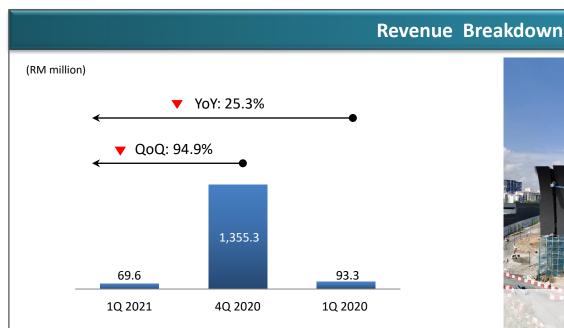




- ➤ Improved contribution from postal & logistics segment mainly contributed by increase in parcel volume and logistic business from freight management and automotive business
- Normalisation of banking activities as Bank Muamalat continues to extend its Enhanced Targeted Payment Assistance ("ETPA") to customers with financial distress arising from COVID-19 pandemic

Operational Highlights

Properties



- Lower revenue recognised in the current quarter due to lower recognition from property development project (Media City and Northern Gateway Infrastructure) as both projects almost fully completed
- ➤ Higher revenue in 4Q 2020 due to:
 - ✓ Completion on divestment of non-industrial land asset
 - ✓ Completion of acquisition of 288 acres of industrial landbank in Melaka



Balance Sheet Management

As at 31 March 2021

As at 31 March 2021



As at 31 December 2020

Total Equity & Liabilities



As at 31 March 2021

As at 31 December 2020

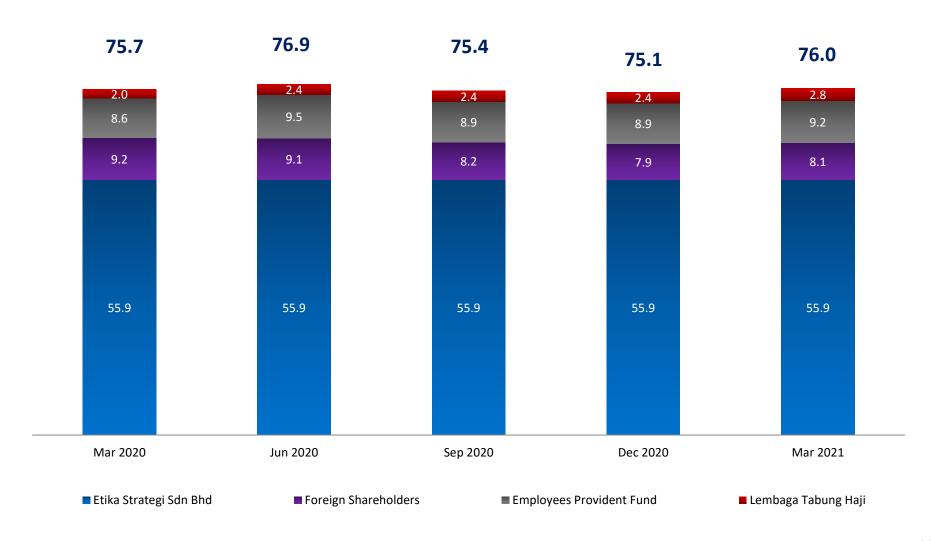
Note: RCCPS – Redeemable Cumulative Convertible Preference Shares

: PERPS – Perpetual Sukuk : NCI – Non-Controlling Interest

Key Shareholders of DRB-HICOM

As at 31 March 2021

(%)





For enquiries, please contact us at:-

Investor Relations Level 5, Wisma DRB-HICOM No. 2 Jalan Usahawan U1/8 40150 Shah Alam, Selangor Malaysia

email: invest@drb-hicom.com

tel : +603 2052 8194 / 8942

fax : +603 2052 8228